



प्रशासनिक सुधार और लोक शिकायत विभाग  
DEPARTMENT OF  
ADMINISTRATIVE REFORMS  
& PUBLIC GRIEVANCES

**32<sup>nd</sup>** NATIONAL GOOD GOVERNANCE WEBINAR

# ASPIRATIONAL BLOCKS PROGRAMME PROCEEDING REPORT

*31st October, 2025, Friday*

**Session By-**

**Ms. Neha Meena**

Collertor & District Magistrate,  
Jhabua, Madhya Pradesh

**Shri Saju Vaheed A.**

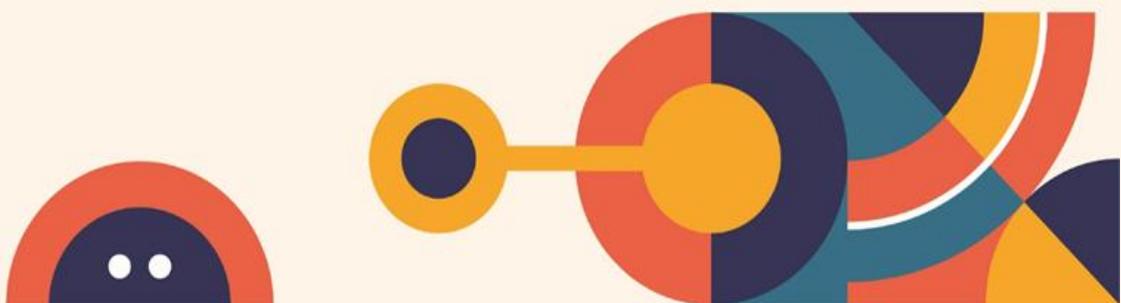
Mission Director, State Health and  
Family Welfare Society, Agartala, Tripura

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ORGANIZED BY:  
DEPARTMENT OF ADMINISTRATIVE REFORMS  
AND PUBLIC GRIEVANCES  
GOVERNMENT OF INDIA

“Civil Services must evolve from being mere regulators to becoming proactive enablers of change. You are not just implementers of policy but the driving force behind a Viksit Bharat. With the power of technology, innovation, and a citizen-first approach, you have the ability to redefine governance. Every time you prioritize integrity over convenience, innovation over inertia, or service over status, you propel the nation forward.” True progress lies not in token changes but in full-scale impact — no village, no citizen should be left behind. Let ‘Nagrik Devo Bhava’ guide every decision you take, for it is the citizen who remains at the heart of governance. The privilege of public service comes with the responsibility to listen, adapt, and deliver. I trust that each one of you will rise to this occasion with commitment and compassion.”

**Hon’ble Prime Minister Shri Narendra Modi**  
**17th Civil Services Day Address, 2025**



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# BACKGROUND

The Hon'ble Prime Minister had mandated the Department of Administrative Reforms & Public Grievances (DARPG) to hold virtual conferences/webinars with District Collectors and other officers. A specific theme/sector may be taken up in each month, which past award winners since the inception of the scheme under that sector are invited to present their experiences.

In his address on Civil Services Day, 2022, the Hon'ble Prime Minister suggested that training institutes should conduct virtual sessions of one to one and half hours with the award winners as the Lead Speakers, to disseminate the best practices.

Accordingly, DARPG conducts National Good Governance Webinars, one webinar a month on different themes, on the last Friday of every month, over the year 2022 - 2024, to highlight and disseminate the best practices and sharing of experiences of the award-winning institution to facilitate replication by other States/Districts.

These Webinars covered the PM award winning initiatives on the themes 'Improving Public Service Delivery'; 'Health'; 'Aspirational District Programme'; 'Public Grievance Redressal'; 'Environment', 'Public Participation (Jan Bhagidari) through Swachh Bharat Mission'; 'Innovations at District and State levels'; 'Jal/Water Management'; 'Namami Gange'; 'Samagra Shiksha'; 'Holistic Development of Districts' and 'Aspirational Blocks Programme'.

These webinars were attended by about 1000 officials from Ministries/Departments, State Governments and District Collectors. Given the encouraging response, it was decided to continue the initiative of organizing the National Good Governance Webinar Series in the year 2025 - 2026.

In the above backdrop, The Department of Administrative Reforms and Public Grievances (DARPG) continues its commitment towards improving governance by celebrating exemplary practices adopted by Blocks under the Prime Minister's Awards for Excellence in Public Administration. In this context, the 32<sup>nd</sup> National Good Governance webinar on the theme "Aspirational Blocks Programme" was organized on 31<sup>st</sup> October, 2025.

The webinar highlighted successful initiative from two Blocks – Rama, Jhabua, Madhya Pradesh and Ganganagar, Dhalai, Tripura; which have emerged as models in innovative governance.

# WELCOME ADDRESS

The session was chaired by **Shri Puneet Yadav**, Additional Secretary, Department of Administrative Reforms and Public Grievances (DARPG). In his opening remarks, he outlined the **innovative practices in governance** adopted under the *Prime Minister's Awards for Excellence in Public Administration* framework. He emphasized that the webinar was organized in pursuance of the direction given by the Hon'ble Prime Minister during **Civil Services Day 2022**, where the Prime Minister had suggested that **virtual sessions** be held to allow award winners to share their experiences.

He noted that a significant number of awardees from various districts and states have already presented their successful initiatives through this platform. He appreciated the **dedication and transformative governance efforts** of the **Blocks of Rama and Ganganagar**, which were the focal points of the session.

He also introduced the **keynote speakers** for the theme "*Aspirational Blocks Programme*": **Ms. Neha Meena**, Collector & District Magistrate, Jhabua, Madhya Pradesh and **Shri Saju Vaheed A**, Mission Director, State Health & Family Welfare Society, Agartala, Tripura. The Aspirational Blocks Programme was introduced in 2024 as one of the categories in the Prime Minister's Awards, which was recommended by NITI Aayog and accepted by the Government of India.

To set the context for the discussion, the session began with the **screening of two short films** highlighting impactful implementation of government schemes in **Rama and Ganganagar**.

Following the screenings, the keynote speakers were invited to present their experiences and insights.



# SESSION – I

## BRIEF OF RAMA BLOCK INITIATIVE, JHABUA, MADHYA PRADESH

Rama Block, situated in the western part of Madhya Pradesh within Jhabua district, is home to a predominantly tribal population—over 85% belonging to the Bhil and Bhilala communities. The geographical area spans across an area of approx. 670.97 square kilometers.

The block has been honored with the Prime Minister’s Award for Excellence in Public Administration 2024 under the “Aspirational Block Programme” category recognizing its focused interventions to ensure inclusive and equitable access to essential services such as healthcare, education, water supply and sanitation.

The block achieved an 80% score in the qualitative assessment across 4 themes, and a remarkable 90% score in health and nutrition theme—reflecting significant strides in tackling issues such as limited access to quality healthcare, high malnutrition rates, maternal and child health concerns and the dual burden of communicable and non-communicable diseases.

### IMPACT OF THE INITIATIVE

- **Health & Nutrition:** Immunization drives, ANC checkups, institutional deliveries, and VHSNDs have strengthened maternal and child health in the block, achieving 92.76% first trimester ANC registrations. The innovative ‘Moti Aai’ initiative and weekly camps significantly reduced malnutrition in under-5 children, with SAM cases dropping from 3.59% to 0.55%.
- **Education:** Over 450 students were selected for residential coaching under the ‘Aakanksha’ initiative. Infrastructure was strengthened with smart classrooms, labs, and gender-segregated toilets. Dropout rates declined due to smooth student transitions and personalized academic support. The percentage of schools having trained teachers for children with special needs rising from 7.63% to 17.43%
- **Agriculture:** Block has improved agriculture through soil health initiatives, organic farming, livestock vaccinations and micro-irrigation. Tomato production is boosted with processing units. Digital tools aid decision-making, while diversification into dairy, horticulture and mushroom farming increases incomes, resulting in higher productivity and farmer profits.
- **Social Development:** Block has improved social welfare through mass weddings for 250+ girls, disability identity cards for better healthcare and financial inclusion via SHG linkages and banking kiosks. Women were empowered through vocational

training and Pithora art promotion. The PESA Act strengthened self-governance, preserving tribal traditions and resource management.

- **Basic Infrastructure:** Infrastructure improved with tap water connection rising from 51.21% to 86.52% and 100% villages achieving ODF+ status. Bharat Net enhanced digital access, while Jal Jeevan Mission expanded water supply. Upgraded roads and electricity boosted connectivity and livelihoods.

# PROCEEDINGS

**By: Ms. Neha Meena,  
Collector & District Magistrate, Jhabua, Madhya Pradesh**

The proceedings of the Aspirational Blocks Programme (ABP) as unfolded by Ms. Neha Meena, District Collector, Jhabua, capture a remarkable journey of transformation in one of Madhya Pradesh's most challenging geographies. The Rama Block, marked by hilly terrain, dispersed tribal hamlets and socioeconomic vulnerabilities, stood as a testament to both administrative ingenuity and deep community engagement.

Ms. Meena began her address by situating Rama Block within the wider district context—an area of around 3,600 square kilometers, falling under the Indore division, with Jhabua as its headquarters. The population profile reflects that nearly 88.65% of residents are from scheduled tribes with the Bhil, Bhilala and Pateliya communities predominating. The block encompasses 256 hamlets under 55 Gram Panchayats. These administrative entities collectively confront persistent challenges: low literacy rates at 43.3% (male 52.85 and female 33.77), high headcount poverty (49.26% as per NITI Aayog's Multidimensional Poverty Index), rampant migration, early marriages, a high incidence of anaemia and sickle cell disease and entrenched superstitious beliefs hampering health-seeking behaviors.

From the outset, the Aspirational Blocks Program's emphasis in Rama Block was on customizing interventions to local realities. The administration adopted the Bhili language for IEC materials so that messaging resonated with the tribal populace, ensuring that no informational initiative was lost in translation. Field functionaries—right down to the village and hamlet level—participated in extensive capacity building, instilling a sense of mission ownership within teams. Notably, the involvement of Tadvī Patels (tribal heads of village clusters) and the orchestration of PESA Gram Sabhas helped anchor interventions within the structures of tribal self-governance, turning community stakeholders into active partners rather than passive recipients.

Health and nutrition emerged as primary domains for intervention. On nutrition, Ms. Meena spotlighted the innovative "Moti-Aai Campaign," under which local women's collectives became champions for malnutrition eradication, supporting Anganwadi Workers (AWWs) in the identification, supervision and nutritional follow-up of children. A progression to data-backed, community-led solutions was visible, with door-to-door screenings, sector meetings and health camps (over 3,340, including for sickle cell anemia) helping trace and tackle NCDs and child malnutrition. The block's health micro-planning included mapping all 256 hamlets, deploying mobile immunization camps at weekly "Hat Bazaars" (rural markets) and running saturation campaigns during large social gatherings and festival times to capture migratory and otherwise elusive populations.

Tangible improvements followed. Coverage of institutional deliveries rose from 99.25% in March 2023 to 99.77% by December 2024. Pregnant women accessing supplementary nutrition under ICDS increased dramatically, from 15.93% to 93.78%. For children aged 6 months to 6 years, regular nutritional supplementation jumped from 55.28% to 95.52%. Measurement efficiency at Anganwadi centres climbed to a high of 98.58% and Anganwadi toilet coverage grew from 40.23% to 92.38%. Integration of AYUSH practices, such as herbal oil massages for malnourished children, further enriched the support ecosystem.

The narrative then shifted to education. By closely tracking outcomes and supporting teachers, Rama Block increased the proportion of schools with trained educators for children with special needs (from 7.62% to 17.43%) and vastly improved toilet facility coverage (from 46.66% to 78.77%). Teaching and learning quality also improved, with initiatives like the establishment of ten ICT labs in the block and smart classes in six Excellence Secondary Schools. These modernizations were complemented by the involvement of NGOs such as Piramal Foundation and Magic Bus, which led the “Saksham” program focused on self-reliance, hygiene and improved student attendance.

In agriculture and livelihood promotion, Ms. Meena’s approach balanced individual empowerment with institutional support. All sanctioned Farmer Producer Organizations (FPOs) were formed and full coverage was achieved for soil health cards among cultivating families. Bovine animal vaccination rates exceeded 100%, demonstrating not just target achievement, but proactive field engagement. Regular farmer training and convergence of funds across the education and rural development departments catalyzed improvements across the sector.

Social and financial inclusion made parallel advances. Over 23,600 households became members of self-help groups (SHGs), with nearly 88% accessing revolving funds that enabled small business initiation and livelihood diversification. Village level meetings became routine, driving home the principles of participative governance and peer support. Vocational training centers under RSETI, DDU-GKY and PMKVK provided courses ranging from tailoring to technical trades, opening fresh avenues for youth and women in the block. The implementation of the PESA Act enhanced the institutional capacity of tribal Panchayats, safeguarding local cultures and boosting administrative confidence.

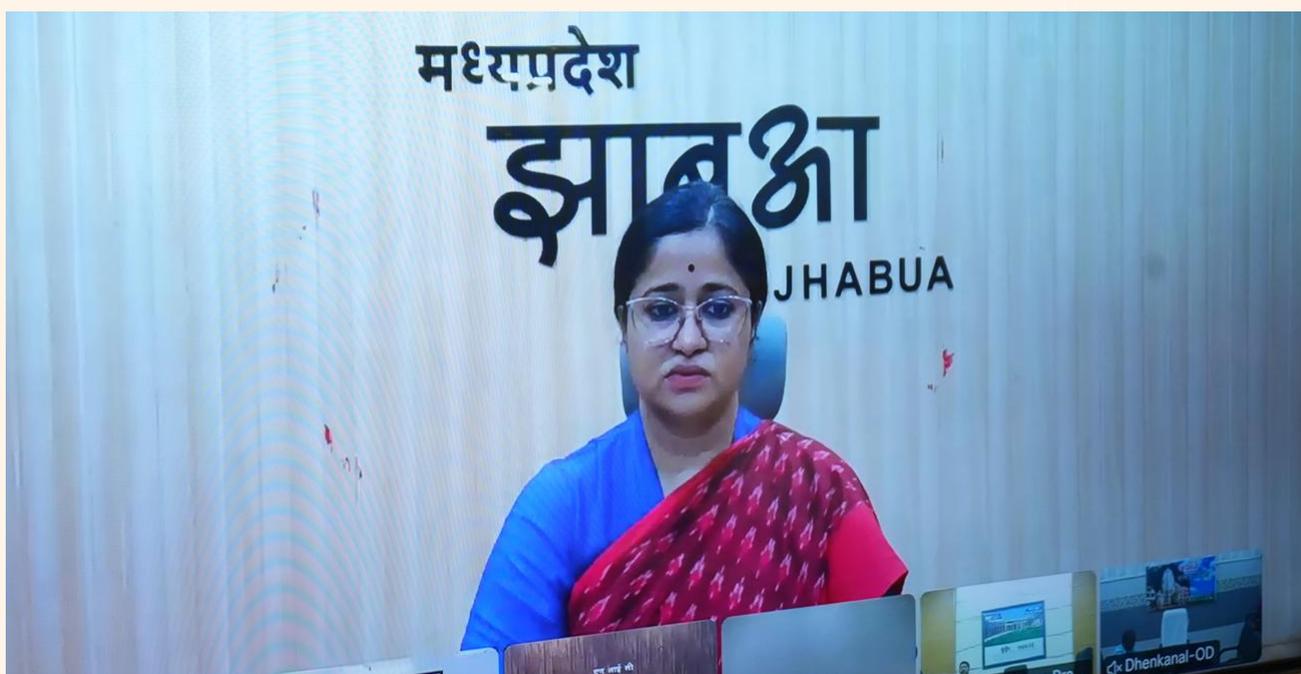
On infrastructure—a persistent pain point—the interventions were equally holistic. Tap water coverage for households increased impressively from 51.21% to 86.52%. Open Defecation Free (ODF+) status was achieved in all villages, thanks to the active role of Village Water and Sanitation Committees (VWSCs) and ongoing community-led campaigns. Digital connectivity surged, with every Gram Panchayat now covered by Bharat Net and almost all with live connections (from 65.45% to 96.98%), an unprecedented feat for such difficult terrain.

Continuous efforts through the “Sampoornata Abhiyan” resulted in saturation of key social indicators—antenatal care registrations, successful TB treatment, 100% soil health card generation and widespread diabetes screening. Intensive monitoring and capacity building for frontline workers, community-participation in micro-planning and the deployment of innovative IEC strategies powered the block’s remarkable progress.

The integrated results spoke for themselves. Institutional delivery, regular nutrition supplementation and immunization rates soared; basic infrastructure expanded to every remote corner; livelihood opportunities diversified; school environments modernized; and digital and water connectivity reached even the smallest hamlets. The convergence of efforts, data-driven planning, community participation and adaptation to tribal realities underpinned every step of the journey.

Nationally, Ms. Meena’s leadership was recognized with the Prime Minister's Award for Excellence in Public Administration in 2024, a distinction reserved for only the most impactful and sustainable governance models. Her presentation underscored how success in Rama Block was achieved not only by systematic convergence of sectoral schemes and capacity-building at every rung, but by converting governance into a “Jan Andolan”—a true people’s movement that transformed social outcomes, built resilience and restored hope in one of India’s most aspirational landscapes.

The presentation of Ms. Meena reflected the evolution of Rama Block into an exemplar of participative planning, micro-level innovation, and administrative resolve, setting a benchmark for good governance and the realization of inclusive development across India’s challenging districts.



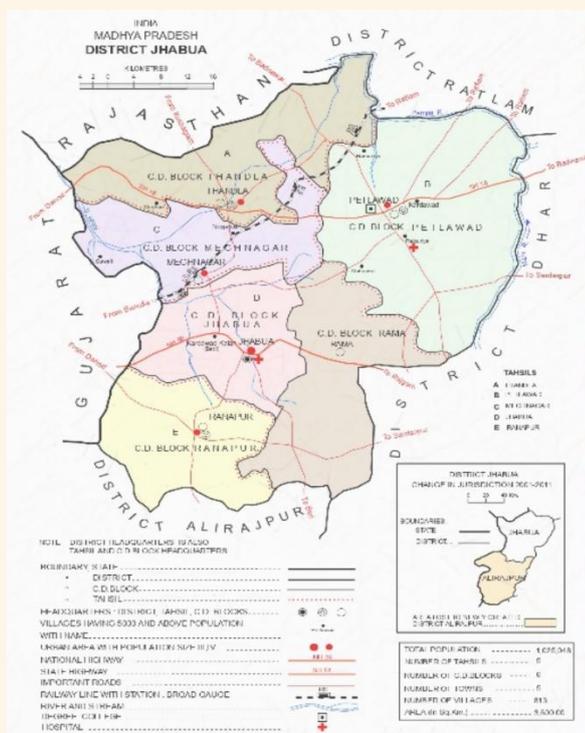
# PRESENTATION



## National Good Governance Webinar

Category :  
Aspirational Blocks Program  
Block-Rama

Neha Meena  
District Collector  
Jhabua (M.P.)



## DISTRICT PROFILE

**Total Population:** Approx 13,25,048 (90% tribal population)

**Major Tribes:** Bhil, Bhilala, Pateliya

**Geography:** Hilly undulating Terrain

**Borders:** Dahod (Gujarat) & Banswara (Rajasthan)

**Administrative Blocks:** 6 blocks

**Aspirational Block(s):** Thandla, Rama, Ranapur, Meghnagar (4)

**Sex Ratio:** 990 Females per 1000 Males

**Literacy Rate:** 43.34%

**Gram panchayat:** 375

**Hamlets :** 2400



## RAMA Block Profile

Population: 2,10,560 Approx

ST Population: 100%

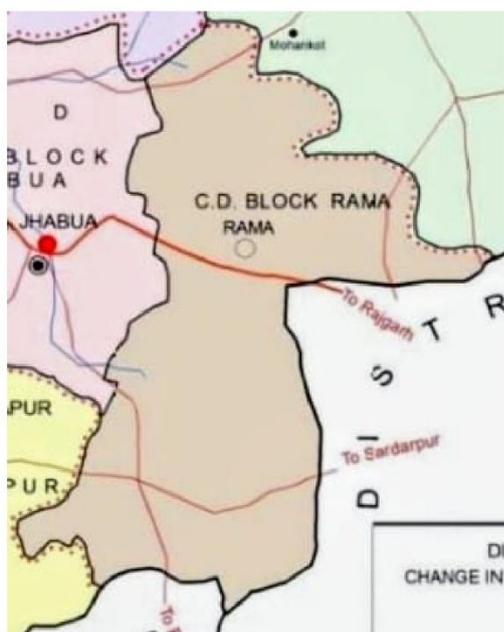
Major Tribes: Bhil, Bhilala, Pateliya

Gram Panchayat: 55

No. of Hamlets: 256

Literacy rate: 43.3 (Male : 52.85, Female : 33.77)

Geography: Hilly/Terrain area /hamlets



### CHALLENGES

1. Head count poverty rate being high (49.26% as per National multidimensional poverty index report of Niti Aayog)
2. Low literacy rate (43.3%),
3. High level Migration for work
4. District being divided into far flung hamlets (around 2400 hamlets in 375 GPs)
5. Early marriage with multiple pregnancies
6. Existence of superstitions
7. Unawareness of health importance
8. Gaps in vaccination & ANC check ups
9. Genetic disorders like Anemia, Sickle cell Anemia.

### INTERVENTIONS

1. IEC designed in local Bhili language
2. Capacity building programs of field functionaries: Block/Sector level– “Team AAA”
3. Involvement and orientation of Tribal Head of the village, locally known as ‘Tadvi Patel’
4. Orientation of masses in PESA Gram Sabha
5. Specially Designed campaigns like “Moti-Aai”

## HEALTH & NUTRITION : ABP THEME BASED INDICATORS



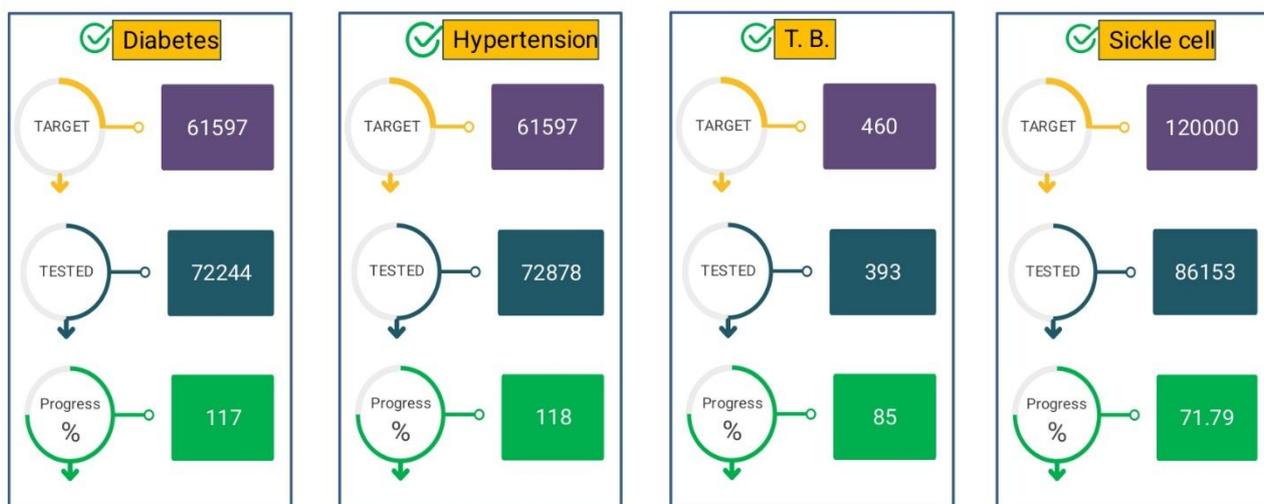
S.No.	Indicators	March 2023 Value	December 2024 Value
1	Percentage of ANC registered with in the first trimester against total ANC registrations	81.79%	92.76%
2	Percentage of institutional deliveries against total reported deliveries	99.25%	99.77%
3	Percentage of National Quality Assurance Standards (NQAS) certified facilities in Block	0.00%	2.70%
4	Percentage of person screened for Hypertension against targeted population in the Block	46.20%	117.49%
5	Percentage of person screened for Diabetes against targeted population in the Block	46.07%	116.42%



S.No.	Indicators	March 2023 Value	December 2024 Value
6	Percentage of pregnant women taking Supplementary Nutrition under the ICDS programme regularly	15.93%	93.78%
7	Percentage of children from 6 months to 6 years taking Supplementary Nutrition under the ICDS programme regularly	55.28%	95.52%
8	Measurement efficiency of children enrolled at Anganwadi Centres during the reporting month	76.03%	98.58%
9	Percentage of operational Anganwadis Centres with functional toilets	40.23%	92.38%
10	Percentage of operational Anganwadis Centres with drinking water facilities	100%	100%



## Health Checkup Report



## THEME WISE INTERVENTIONS: HEALTH & NUTRITION



District-level ToT (Training of Trainers) conducted with WHO support to strengthen ASHA, ANM & CHO capacity. Weekly sector meetings of frontline workers. **“Team-AAA”**

3,340 health camps held for Sickle Cell Anemia & NCD screening across the district; door-to-door screening conducted.

Database created for migratory population; Special Immunization Sessions held during Bhagoriya & Diwali

Micro-plan developed considering hilly terrain & scattered hamlets. Increased outreach and mobile immunization; routine sessions introduced during weekly Hat Bazaars to boost coverage.





Micro-plan developed considering hilly terrain & scattered hamlets. Increased outreach and mobile immunization; routine sessions introduced during weekly Hat Bazaars to boost coverage.

Infrastructure & Service Strengthening: NQAS certification/ JSY/PSY

Convergence of Health/ WCD/ AYUSH- Identification of tribal healers (locally known as 'Badwa'; capacity building



#### Special IEC drive:

- Awareness drive in local Bhili Language
- Involvement of Tribal heads of the villages called- "Tadvi Patel"
- Use of PESA mobilisers/ Kotwars for mobilization and awareness drive
- Awareness through PESA panchayats



### "Moti-Aai" Campaign

- ❑ Community participation in controlling malnutrition
- ❑ SSS- Supportive Supplementary Supervision by involving active women of the village/hamlet providing sufficient support to AWW in her efforts, using local Bhili language in awareness drive
- ❑ Capacity building programmes of field functionaries & Moti-Aai (buddy mothers)
- ❑ Convergence-Collaboration-Competition:
  - ❑ Special Vaccination drive to address gaps
  - ❑ Focus on ANC registration & follow up
  - ❑ Health checkups every Saturday of SAM children at CHO level
  - ❑ Mangal Diwas/ VHSND sessions empowered through buddy mothers
  - ❑ Promotion of local food
  - ❑ Rs. 1000 announced for positive competition as award money for top 100 Moti-Aai

**कुपोषण मुक्त झाबुआ अभियान**  
जिला प्रशासन, झाबुआ

**"मोटी-आई"**

भगौरिया पर्व के दौरान विशेष अभियान ।  
'कोई भी बच्चा छूटे ना, योजनाओं से चूके ना ॥

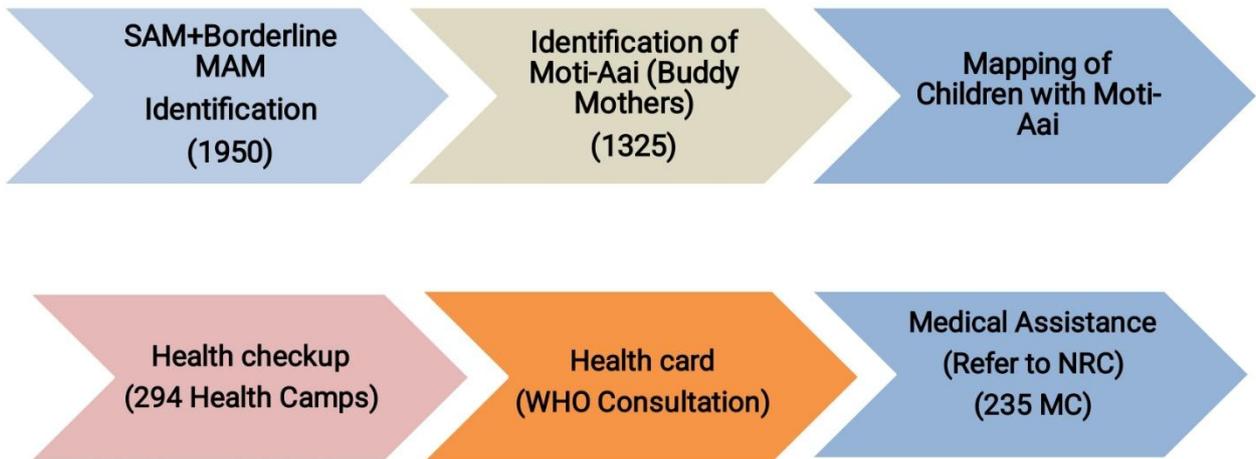
**मोटी-आई ना पंचसूत्र :-**

- ❖ झाबुआ ने कुपोषण ही घुटकारो मलहे
- ❖ बाल विवाह थी मुक्त थाहे झाबुआ
- ❖ एनमिया ने पछाड़ेंगे
- ❖ बेटीयोंने भगवा नी जवाबदारी सबुनी से
- ❖ पूरो-पूरो थाहे टिकाकरण

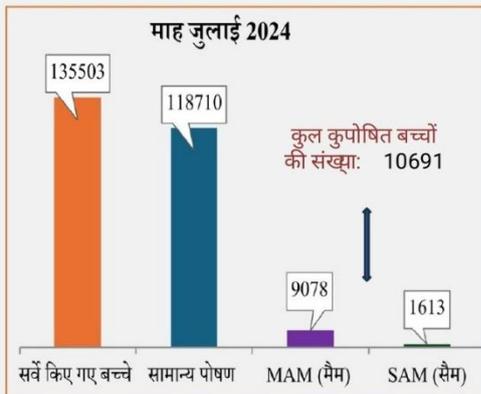
जिला प्रशासन एवं महिला एवं बाल विकास विभाग, झाबुआ



## "Moti-Aai" Campaign : Implementation Plan



## Impact of "मोटी आई" Campaign



स्रोत : पोषण ट्रैकर (जुलाई 2024 का रिपोर्ट)

S. N.	Name of BLOCK	Number of identified children (SAM, Border line MAM)	SAM to Normal	MA M	SAM	Children of Migrated Family	Total
1	Jhabua	390	271	91	6	22	390
2	Meghnagar	201	169	18	01	13	201
3	Petlawad	497	452	26	09	10	497
4	Rama	291	152	114	00	25	291
5	Ranapur	260	219	12	00	29	260
6	Thandla	311	260	36	01	14	311
	<b>Total</b>	<b>1950</b>	<b>1523</b>	<b>297</b>	<b>17</b>	<b>113</b>	<b>1950</b>

## EDUCATION



Indicators	March 2023 Value	December 2024 Value
Percentage of schools having trained teachers for teaching child with special needs (CWSN)	7.62%	17.43%
Percentage of elementary schools having PTR less than equal to 30	21.57%	52.29%
Toilet facilities against the total number of schools	46.66%	78.77%
Percentage of boys with 60% and above marks in Class X board exam	16.91%	27.65%
Percentage of girls with 60% and above marks in Class X board exam	33.28%	42.54%
Percentage of boys with 60% and above marks in Class XII board exam	30.18%	38.35%
Percentage of girls with 60% and above marks in Class XII board exam	34.81%	43.65%

## THEME WISE INTERVENTION: EDUCATION



FLN- in collaboration with SARTHAK

Atal Tinkering lab/ ICT labs/ Smart classes

Monthly/Quarterly assessment

Baramasi hostel/ Ashram/ Summer camps

Capacity Building of Teachers

Strengthening SMCs



## AGRICULTURE & ALLIED ACTIVITIES : ABP IMPROVED INDICATORS



S.No.	Indicators	December 2024 Value
1	Percentage of FPOs formed in the block against total sanctioned	100%
2	Percentage of beneficiaries under PM Kissan with land details and AEPB Seeded against total no. of beneficiaries with land details seeded	98.18%
3	Percentage of Soil Health Cards generated against soil sample collection target	100%
4	Percentage of Bovine Animals Vaccinated (FMD)	102.90%



## Agriculture & Allied Activities



### Soil Health Management

- Soil Health Cards → Smart Fertilizer Use → Gram Chaupals

### Livestock Health

- Training → Targeted Vaccination Drives → Disease Prevention

### Water Resource Management

- Micro-Irrigation- PMKSY
- Promotion of Ground water → Recharge structures through MRNEGA & IWMP

### Organic & Natural Farming

- Identification → NGOs Support → Marketing stalls

### Farmer Producer Organizations (FPOs)

- Strengthened → Training → Cluster based Approach





# SOCIAL DEVELOPMENT

100% banking touch points (Bankbranch/BC/IPPB centre) located in the block

23617 Households (HHs) added to SHG network

87.91% SHGs received Revolving Fund

SHG Vocational Training → Market Stalls

Special Camps at GP/ Kiosks

ODOP- Kadaknath → NLM



## ODOP: Kadaknath



SHGs & Kadaknath Poultry-MNREGA

Small Hatchery Units

Kadaknath Parlours (NABARD)

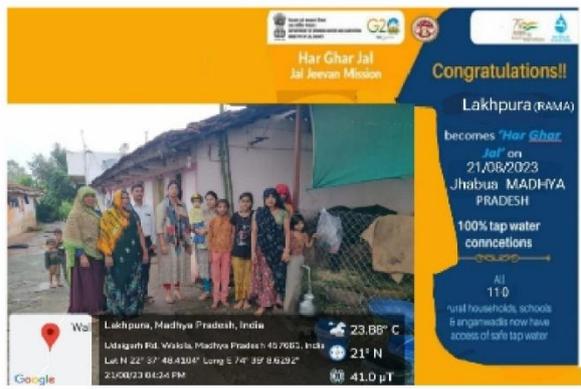




# BASIC INFRASTRUCTURE

- Functional tap water connections →
- ODF plus- Community Engagement
- Gram Panchayats with live Bharat Net connections
- PMAY (R)- Special Drive during Bhagauriya

- Community Involvement
- Village Water and Sanitation Committees
- Local valve men trained in operations & maintenance



# SAMPOORNATA ABHIYAN



- Chintan Shivirs : Identification
- Sampoornta Shivirs
- Engaging PESA Gram Sabha
- Convergence-Collaboration



SHG Meeting



CHC Visit by NITI Ayog

### MEDALS RECEIVED

Block	Medals
Thandla	Silver Medal
Rama	Bronze
Ranapur	Bronze
Meghnagar	Bronze

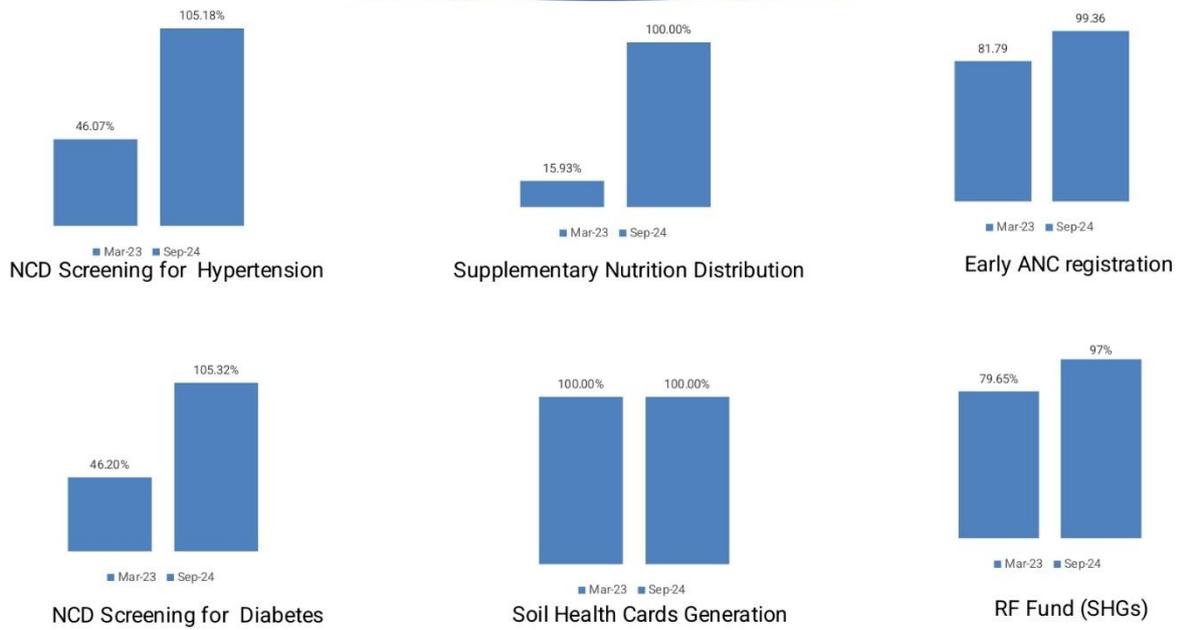


Soil Health Card Distribution



Sampoornata Shivir

## SAMPOORNATA ABHIYAN : Rama block



## WAY FORWARD



Intensive & focused IEC

Capacity Building of frontline workers

Empowering PESA GS-  
Sampoornata Drives

Health Infra-Maternity  
Waiting rooms/ PHC/SHC

VAPs- Aadi Karmyogi Abhiyan

Sickle Cell Day Care Units/  
MMUs





THANK YOU !

# SESSION – II

## BRIEF OF GANGANAGAR BLOCK INITIATIVE, DHALAI, TRIPURA

Ganganagar Block, located in the remote, hilly region of Dhalai district in eastern Tripura near the Tripura–Mizoram border, is home to a predominantly tribal population and several tribal villages. The geographical area of the block is approximately 11,154.66 square kilometres comprises of 53 Gram Panchayats under its jurisdiction.

The Block has been honoured with the Prime Minister’s Award for Excellence in Public Administration 2024, recognizing its outstanding achievements across key themes of the Aspirational Blocks Programme.

The Block has rolled out several key initiatives to ensure access to essential services for all citizens, especially marginalized communities. These efforts led the Block to score over 80% in the qualitative assessment across 4 themes, and an impressive 90% in the agriculture theme, reflecting its focused approach in bridging critical gaps and boosting agricultural productivity through targeted interventions.

### IMPACT OF THE INITIATIVE

- **Health & Nutrition:** The block achieved 100% ANC registrations, 100% supplementary nutrition coverage, and completed 5,128 Non-Communicable Disease screenings, up from just 2,600. Interventions like Seva Camps, Night Camps, and the Lucky Draw rapidly boosted outreach in remote tribal areas. Service integration, local partnerships, and data-driven planning improved access to health services and on-ground infrastructure within a month.
- **Education:** Block identified 14 school dropouts through a detailed household survey and successfully achieved 100% reintegration through counselling, parent outreach, and provision of textbooks, uniforms, and midday meals. Continuous tracking and community involvement played a key role in improving access to quality education, especially for children from Scheduled Tribe communities.
- **Agriculture:** Between July–Sept 2024, 845 pending farmers received soil health cards, achieving 100% saturation. The block tackled delays through manual tracking, fixed monthly targets, and improved coordination with KVK—ensuring timely distribution and strengthening agri-infra for better soil and crop management.
- **Social Development:** 2402 rural households were mobilized into SHGs under NRLM/TRLM, enhancing livelihoods, financial access, and women’s empowerment.

The initiative focused on building community infrastructure through capacity-building programs, credit linkages, and skill development—strengthening grassroots social and economic resilience.

- Infrastructure: Under PMAY-G, 1,644 houses were sanctioned and 1,641 completed, providing safe, amenity-rich homes to economically weaker households. Percentage of households with tap water connection increased from 53% to 84.5%. Strong coordination and phased execution ensured timely delivery and improved rural infrastructure.

# PROCEEDINGS

**By: Shri Saju Vaheed A.**

**Mission Director, State Health & Family Welfare Society, Agartala, Tripura**

Following the presentation of Ms. Neha Meena, Collector & District Magistrate, Jhabua, Madhya Pradesh the session was handed over to **Shri Saju Vaheed, Mission Director, State Health & Family Welfare Society, Government of Tripura**. He was introduced by **Shri Puneet Yadav, Additional Secretary, DARPG**.

Shri Saju Vaheed, District Magistrate and Collector of Dhalai, Tripura, shared the remarkable transformation journey of Ganganagar Block under the Aspirational Blocks Programme. Located 33 km from the district headquarters at Jawaharnagar, the block spans 307.25 (link unavailable) and is home to around 17,044 individuals. The block's population is predominantly tribal, with over 16,900 Scheduled Tribe members and more than 4,280 families living across 64 habitations, governed by seven village committees. The presentation highlighted the region's socio-economic and infrastructure challenges, showcasing its impressive progress from a delta ranking of 456 in June 2023 to achieving Rank 1 in Zone 1 by September 2024, demonstrating effective planning, execution, community engagement and targeted interventions.

From the outset, Shri Vaheed described the catalytic role of NITI Aayog's incentive grant of Rs. 27 crore to Dhalai's Aspirational District, laying a strong foundation for strategic convergence and development. Multiple performance indicators saw remarkable saturation, with all 613 KPIs (Key Performance Indicators) achieved within the stipulated period. This achievement was not only the result of infrastructure and service delivery but owed its success to continuous monitoring, adaptive strategies and a culture of inclusivity that prioritized vulnerable and underserved communities.

In the field of health and nutrition, Shri Vaheed outlined a host of multidimensional interventions that triggered dramatic improvements in maternal and child health outcomes. The figures were compelling: between March 2023 and September 2024, the percentage of pregnant women registered for antenatal care (ANC) in the first trimester rose from 76.7% to a perfect 100%. Screening rates for hypertension and diabetes among the target population leaped from a modest 23.63% to total saturation at 100%. Likewise, institutional deliveries—previously at 87.15%—were also raised to 100%, and the percentage of pregnant women and children (aged six months to six years) regularly receiving supplementary nutrition under the ICDS program grew from 0.7% and 5.7%, respectively, to 100%.

These outcomes were achieved through initiatives like Sampoonata Seva Camps, Lucky Draws, night camps and weekly Village Health and Nutrition Days, which enhanced service delivery reach and quality. Awareness drives, one-stop solutions and shifting weekly

holidays to Fridays facilitated better utilization by tribal communities. Cross-verification of pregnant women between health and ICDS reduced exclusions. The block's sole PHC earned NQAS certification. Severe and moderate undernutrition dropped markedly, surpassing state and national averages. Anthropometric measurement coverage in Anganwadi Centres reached 100%, functional toilets doubled and drinking water availability improved. Mass screenings for non-communicable diseases further advanced preventive health efforts.

Significant progress in basic infrastructure marked Ganganagar Block's development. Household coverage under PMAY-G rose from 96.6% to 99.8%, while tap water access increased from 53% to 84.5% and Bharat Net connections reached 100%. Unconnected habitations were reduced from 1,564 to 664, and electrification improved from 90% to 99%. All villages attained ODF Plus status. Housing schemes like PMJANMAN and PMAY secured tribal families' homes. Community-involved planning and program convergence, including PMDeVINE and MGNREGA, facilitated solar electrification for 221 families and construction of 10 km paved roads with culverts and other critical infrastructure.

Social development gained traction through network-building and empowerment strategies. The proportion of eligible households enrolled into Self-Help Groups (SHGs) rose substantially, as did disbursal of revolving funds, ensuring financial liquidity and self-reliance for village women. By September 2024, the percentage of SHGs that had received a revolving fund reached 100%, up from 83.54% the previous year, while the number of SHG-linked households increased from 1,91,485 to more than 2,29,0100. Digital inclusion also advanced rapidly, with 100% of Gram Panchayats involving at least 250 beneficiaries digitally certified under the PM Digital Saksharta Abhiyan. Banking points became more accessible, with Bank Sakhis, new ATMs and Business Correspondents progressively dotting the landscape.

To ensure inclusive coverage, special Aadhaar camps were organized for updating and verification; awareness and eligibility outreach ensured sensitive targeting of government benefits. Partnerships with NGOs enabled capacity building and mutual support, reinforcing peer learning. As a result, more households were economically empowered, while local youth and women found avenues for skill enhancement and financial independence.

Agriculture and allied activities were central to Ganganagar Block's transformation. Soil health card coverage rose from zero to 100%, and PM Kisan beneficiary inclusion reached saturation. Bovine vaccination increased from 19% to 84%, with groundwater extraction controlled below state and national averages. Integrated farming support saw 138 farmers involved with FPOs, 1,420 PM Kisan beneficiaries receiving 856 soil cards and the creation of a spices cluster promoting SHG training in ginger, turmeric and black pepper. The pineapple brand grew through an MoU with a spice manufacturer. Training, mobile soil testing and outreach underpinned enhanced agricultural productivity and resilience.

Education was articulated as both a challenge and a focus area for qualitative improvement. The percentage of elementary schools maintaining Pupil Teacher Ratios (PTR) of  $\leq 30$  rose

from 86% to 93.18%, while full coverage for girls' toilet facilities surged from 26.1% to 100%. The share of schools with trained teachers for children with special needs improved from 4.3% to 24%. Despite significant gains in school environment and infrastructure, educational performance indicators such as secondary to higher secondary transition for girls and boys and board exam results indicated persistent room for progress. To address learning quality, Ganganagar Block adopted the School Complex Mission and NGO collaborations with Piramal, Adhyayan, Transform Trust and Think Through, implemented the “Balika Manch” for girl child empowerment and prioritized teacher training and the transformation of classroom processes.

Capping the developmental story, innovative climate-resilient and sustainable practices were championed through Earth Parks for waste segregation, conversion of “Amrit Sarovar” water bodies into health and wellness zones, rainwater harvesting systems in public buildings, new sports infrastructure and the construction of check dams creating storage capacities of up to 6.25 lakh kiloliters. Solar energy solutions for electricity and water supply further advanced climate-smart, adaptive development.

In concluding his presentation, Shri Saju Vaheed emphasized the convergence framework, effective planning and monitoring, deep community engagement and robust use of data as the bedrocks of Ganganagar Block's achievements. What emerged was a compelling narrative of how administrative innovation, empowered communities and relentless pursuit of inclusivity could transform a vulnerable tribal block into a model of holistic development—one that ultimately merited the Prime Minister's Award for Excellence in Public Administration. The experience set forth actionable strategies for replication in other aspirational and underserved regions, signifying an enduring legacy of equitable growth and good governance.



# PRESENTATION

## Prime Minister's Award 2025

Aspirational Blocks Program

GANGANAGAR RD BLOCK, DHALAI, TRIPURA

PRESENTED BY  
SAJU VAHEED IAS  
THEN DM AND COLLECTOR, DHALAI ,TRIPURA  
CURRENTLY MD NHM TRIPURA  
31ST OCTOBER, 2025

## Overview

- ▶ Area 307.25 Sq.Km
- ▶ Total population 17,044(16,923 ST)(4280 Families)
- ▶ Village committees : 7 (64 Habitations)
- ▶ Delta Ranking in June 2023 : 456, September 2024: 3
- ▶ Rank 1 in Zone 1 in September 2024



Before March 2023	September 2024
Percentage of pregnant women registered for ANC within 1st trimester	
76.7%	100 %
Percentage of persons screened for Hypertension & Diabetes against targeted population	
23.63%	100%
Percentage of institutional deliveries against total reported deliveries	
87.15	100%
Percentage of pregnant women taking Supplementary Nutrition under the ICDS program regularly	
0.7 %	100%
Percentage of children from 6 months to 6 years taking Supplementary Nutrition under the ICDS program regularly	
5.7 %	100%

6/13 KPIs achieved Saturation

## Health & Nutrition

### What we did

- ▶ Sampoonata Seva Camp
- ▶ Sampoonata Lucky Draw.
- ▶ Sampoonata Night Camps.
- ▶ Awareness Drives.
- ▶ Weekly Village Health & Nutrition Days.
- ▶ 100% supply of Supplementary Nutrition to Pregnant women through ICDS Programme.



## Basic Infrastructure

Before March 2023	September 2024
<b>Percentage of Households constructed under PMAY-G</b>	
96.6%	99.8%
<b>House holds with tap water connection</b>	
53%	84.5%
<b>Bharat Net Connection</b>	
43%	100%(Internet)
<b>Unconnected Habitation</b>	
15/64	6/64
<b>Electricity Connection</b>	
90%	99%(137)

## What we did

- ▶ Effective Planning and Mapping.
- ▶ Community Involvement
- ▶ Monitoring and Supervision
- ▶ PMDeiVINE
- ▶ MGNREGA Convergence



## Before March 2023      September 2024

Percentage of SHGs that has received Revolving Fund

83.54%	100 %
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Total number of eligible Households added to SHGs

1914(85%)	2290(100%)
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Percentage of Gram Panchayats with atleast 250 beneficiaries digitally certified under PM Digital Saksharata Abhiyan

86%	100%
-----	------

Social  
Development

## What we did

- ▶ Identification and Eligibility Verification
- ▶ Awareness and Sensitization Programs
- ▶ Formation of new SHGs
- ▶ Capacity Building and Skill Development
- ▶ Linking SHGs to Financial Institutions
- ▶ Special Aadhar Camps
- ▶ Promoting Mutual Support and Peer Learning

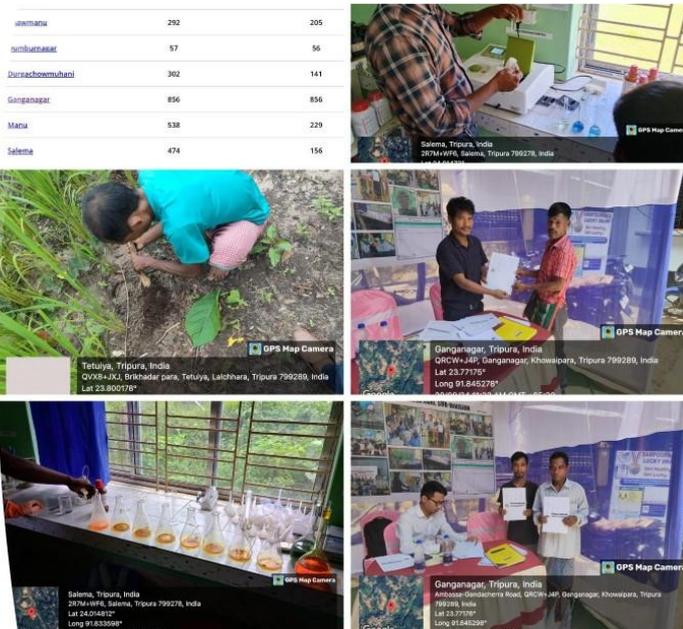


# Agriculture & Allied Services

Before March 2023	September 2024
<b>Percentage of Soil Health Cards generated against soil sample collection target</b>	
0%	100%
<b>Percentage of beneficiaries under PM Kisan with land details and AEPB Seeded</b>	
98.03	100%
<b>Bovine Vaccination</b>	
19%	84%

## What we did

- ▶ Awareness and Outreach Programs
- ▶ Field Surveys and Data Collection
- ▶ Streamlining SHC Issuance
- ▶ Capacity Building and Training for Field Staff
- ▶ Monitoring and Tracking Progress
- ▶ Involvement of Mobile Soil Testing Facility and KVK
- ▶ Incentivizing Sampoonata Seva Camp.



Before March 2023	September 2024
<b>Percentage of elementary schools having PTR less than equal to 30</b>	
86%	93.18%
<b>Percentage of schools having adequate no. of girls' toilet facilities</b>	
26.1%	100%
<b>Percentage of schools having trained teachers for teaching child with special need</b>	
4.3%	24%

Performance in education KPIs need improvement

# Education

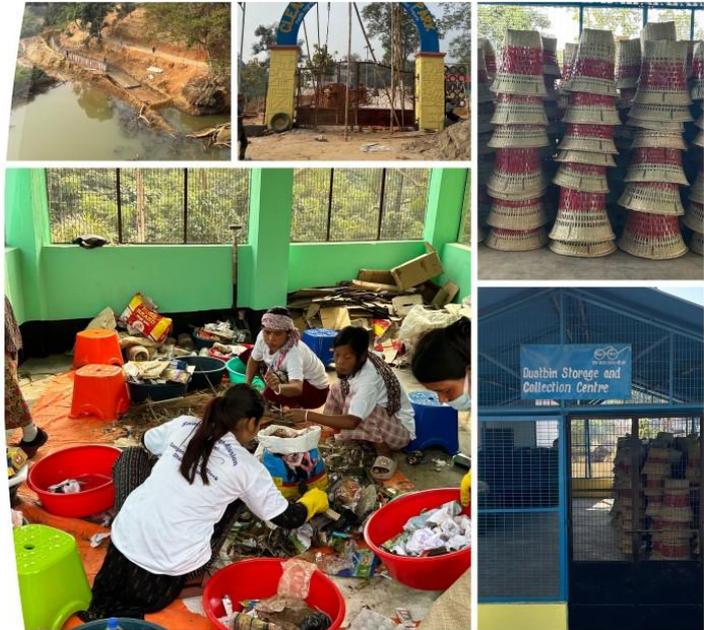
## What we did

- ▶ Implementation of School Complex
- ▶ Mission Shiksha Sarathi
- ▶ NGO Collaboration – Piramal, Adhyayan, Think Throw, Transform Trust, Educational Initiative
- ▶ Balika Manch



## Ganganagar VC : Climate Smart Village

- ▶ Waste segregation Centre as Earth Park
- ▶ Amrit Sarovar into Health & wellness Park
- ▶ New check Dam for water recharge
- ▶ Rain Water Harvesting at Government buildings
- ▶ Solar based solution for electricity and drinking water
- ▶ New Sports infrastructure

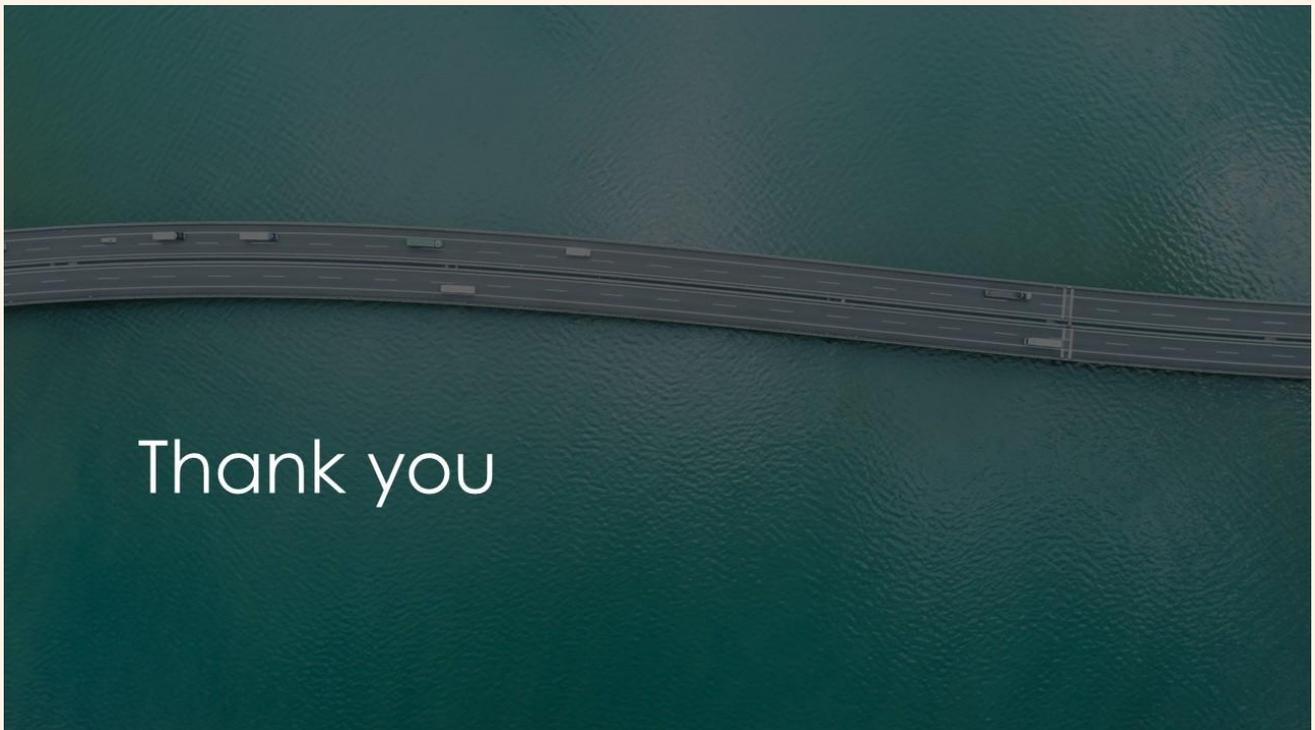












Thank you

# VOTE OF THANKS

**By: Shri Rohit Anand**

**Director, Department of Administrative Reforms & Public Grievances,  
Government of India**

The session concluded with a formal Vote of Thanks delivered by Shri Rohit Anand, Director, Department of Administrative Reforms and Public Grievances, who expressed sincere gratitude to the distinguished presenters—Ms. Neha Meena, District Collector and District Magistrate, Jhabua, Madhya Pradesh, and Shri Saju Vaheed, Mission Director, State Health & Family Welfare Society, Agartala, Tripura—for dedicating their valuable time and efforts to prepare and deliver such an engaging talk.

Shri Rohit Anand extended his sincere gratitude to Shri Puneet Yadav, Additional Secretary, DARPG, for kindly sparing his valuable time to attend the event.

In his closing remarks, Shri Rohit Anand, on behalf of DARPG, expressed his sincere gratitude to all Chief Secretaries, Administrative Reforms Secretaries of all States and Union Territories, District Administrations and the over 900 officers and stakeholders who participated in the session from across the country, acknowledging their enthusiasm and invaluable contributions in making the event a resounding success. With that, the 32<sup>nd</sup> National Good Governance Webinar was formally concluded.



# GLIMPSES



# LIST OF ATTENDEES

S.N o.	Attendee Name
1	2513 288 0685
2	Bandipora
3	INDORE
4	KIPHIRE NAGALAND
5	Kondagaon CG
6	Korba-Chhattisgarh
7	2513 288 0685
8	25132880685
9	25132880685
10	25132880685
11	25530779620
12	25530779620
13	28132880685
14	32 national good governance meeting
15	936278
16	936412
17	AAO Kamlesh Yadav
18	AASC ASSAM
19	ABC
20	ABF Baramulla
21	ABDO, Sadar, Keonjhar
22	ABF
23	ABF (daman)
24	ABF Asr
25	ABF Chandan
26	ABF Goalpara Assam
27	ABF Guna
28	ABF Jhabua
29	ABF Makhu
30	ABF PRATAPPUR
31	ABF Shahkot
32	ABF Sriduttgan Balrampur
33	ABF,Boden
34	ABP
35	ABP Fellow (Guna)
36	ABP Kotagiri
37	ABP Thiryani
38	ABP fellow Jawhar
39	AC West khasi hills
40	AC(G) Ludhiana on behalf of DM Ludhiana
41	AC(G) Malerkotla

42	ACEO BEAWAR
43	ACLB HYD
44	ACP HQ JHAJJAR
45	AD RAKNPA
46	AD ag Behror
47	ADC
48	ADC Rewari
49	ADC (D) Sangrur
50	ADC D Kapurthala
51	ADC Dhubri
52	ADC JORHAT
53	ADC Kamrup
54	ADC/ADM Mamit
55	ADDC GANDERBAL
56	ADIO Ambala
57	ADM NE
58	ADM(Gen), BARGARH
59	ADP Cell, Odisha
60	ADPS BUNDI
61	ADPSAJMER
62	AJAY KR. SAGAR ADSTO HARDOI
63	AK Reddy
64	ALLURI SITHARAMA RAJU COLLECTORATE
65	AR-West Kameng
66	AS-West Karbi Anglong
67	ASPD,Telangana
68	Abf Deepika Gawli
69	Abhay singh
70	Abhilash Sharma
71	Abhishek
72	Abhishek Kumar
73	Acp
74	Ad chithradurga
75	Additional Collector
76	Additional Collector Nirmal
77	Additional Secretary, School & Mass Education Department, Odisha
78	Addl EO KHORDHA
79	Addl. Deputy Commissioner Pulwama
80	Addl. Secy., Odisha, Law Dept.
81	Adithya
82	Ado p
83	Ajit Singh
84	Alirajpur-MP
85	Alkama
86	Altaf Ali
87	Alwar-Rajasthan

88	Amal Talukdar
89	Aman Jaiswal
90	Amit
91	Amit Kumar Harraiya Basti UP
92	Amit Uranw ABF Sanhoula
93	Amitkumar
94	Amravati
95	Amritlal Singh
96	Anagha V
97	Anand biradar
98	Ananya Bordoloi
99	Anil Kumar
100	Anil Ninama
101	Anil Verma Ad.St.O. Barabanki
102	Ankit
103	Anuradha Sachdeva
104	Anurag Srivastav
105	Arun Kumar Singh
106	Asafpur- Budaun
107	Ashish Verma
108	Ashok Redekar US GAD Maharashtra
109	Aspd Telangana
110	Assistant Commissioner Nagaon
111	Assistant Engineer PHED Sajjangarh Banswara
112	Assistant Labour Commissioner, Nagaon, Assam
113	Azeeta Qureshi
114	B. Hussain
115	B.L.Atal
116	BARNALA supdt rev
117	BDO BIRDHA LALITPUR
118	BDO CHAMBA
119	BDO Kirtinagar
120	BDO Kuzhalmannam
121	BDO NAMCHAYBONG
122	BDO OTTAPALAM
123	BDO PRATAPNAGAR
124	BDO Puredalai
125	BDO THRITHALA BLOCK
126	BDO, Umling Block
127	BHADOHI
128	BHADRADRI KOTHAGUEM
129	BSO Masuda
130	Baboolal
131	Balaji Naik
132	Balodabazar CG
133	Banka

134	Barabanki
135	Baran SE PHED
136	Barpeta
137	Barpeta-Assam
138	Bathinda
139	Bdo Madawara
140	Bdo Masalpur
141	Bdpo Office Tigaon
142	Beawar-Collectorate
143	Beawar_Masuda
144	Bharpur Singh
145	Bhiwani - Haryana
146	Bhola Brahmin
147	Bhopal-Collectorate-mp-2
148	Bijan Dsa, Sepahijala
149	Binay Das
150	Block Khanpur Jhalawar
151	Bongaigaon
152	Bso Neemrana
153	Burhanpur
154	C.D Naik, SEI
155	CCE IT Team
156	CDHO Patan
157	CDO Ayodhya
158	CDO BIJNOR
159	CDO Bahraich
160	CDO Jalaun
161	CDO Jharsuguda Odisha
162	CDO KUSHINAGAR
163	CDO RAMPUR
164	CDPO BEAWAR
165	CE,JJM Rajasthan
166	CEO ZP CHARKHI DADRI
167	CEO ZP Khandwa
168	CEO ZP Palwal
169	CEO ZP SAGAR
170	CEO ZP VIDISHA
171	CEO ZP panipat
172	CEOPZP ujjain
173	CEOZP Barwani
174	CHARAIDEO
175	CHARKHI DADRI-HR
176	CHC MUSHAHARI
177	COLLECTOR NALGONDA
178	CPO
179	CPO Bikaner

180	CPO Chittorgarh
181	CPO Hanumangarh
182	CPO JAISALMER
183	CPO JAisalmer
184	CPO Jalore
185	CPO Kurnool
186	CPO OFFICE
187	CPO Reasi
188	CPO Salumber
189	CPO pulwama
190	CPO, Parvathipuram Manyam.
191	CPPGG Uttarakhand
192	CTM AMBALA
193	CTM Rohtak
194	CTM Sonipat
195	Cdo Maharajganj
196	Cdpo Santalpur
197	Ceo Zp Dewas
198	Ceo Zp Vidisha
199	Chamoli
200	Chatra, Jharkhand
201	Chengalpattu District
202	Chhatarpur1
203	Churu
204	Chutapriya Jena
205	Cmo reasi
206	Collector Bapatla
207	Collector Kolhapur
208	Collector Office Chengalpattu
209	Collector Office Gadchiroli
210	Collector Office Gondia
211	Collector Office Hingoli
212	Collector Office Jalgaon
213	Collector Office Nagpur
214	Collector Office Nanded
215	Collector Office Palghar
216	Collector Parvathipuram
217	Collector Sirohi
218	Collector Vidisha MP
219	Collector Washim
220	Collector kurnool
221	Collector office Bharuch
222	Collectorate TVM
223	Collectorate Thrissur
224	Collectorate-Nirmal-telangana
225	Cpo Churu

226	D E St O Mahrajanj U.P
227	D S S Joshi
228	D.M SHAJAPUR M.P
229	DAC Soreng, Sikkim
230	DAC, Pakyong Sikkim
231	DAO NGKL
232	DAO NONGPOH
233	DAO PATAN
234	DAO Wanaparthi
235	DAO,SA VKB
236	DAO,SA,WARANGAL
237	DARPG
238	DBMM Patra, Addl. Secretary
239	DC Kohima
240	DC Anand Hetal Bhaliya
241	DC Bangalore rural
242	DC Bengaluru Urban
243	DC CHARKHI DADRI
244	DC Churachandpur
245	DC Jiribam
246	DC KHAWZAWL
247	DC Kohima
248	DC Kurukshetra
249	DC Lower Subansiri
250	DC MOKOKCHUNG
251	DC Mahendragarh
252	DC OFFICE KAMJONG
253	DC OFFICE, UT Chandigarh
254	DC Office Alappuzha, Kerala
255	DC Office Goalpara
256	DC Office RI BHOI
257	DC Office Siaha
258	DC Phek
259	DC RAMANAGARA
260	DC Rewari
261	DC Saitual
262	DC TIRUVANNAMALAI
263	DC Tseminyu
264	DC Vijayanagara
265	DC West Siang
266	DC office Alappuzha
267	DC office Namsai
268	DC pherzawl
269	DC-CHAMPHAI
270	DC-MOKOKCHUNG
271	DCIP kannur

272	DCPO North 24 Parganas
273	DD Dholpur
274	DD ICDS PRATAPGARH
275	DD Nagaur
276	DD State Audit
277	DD,ICDS,Sirohi
278	DD-TWD-AP
279	DDA Nuh
280	DDA Vidisha
281	DDC BHAGALPUR
282	DDC DARRANG
283	DDF PATIALA
284	DDF Patiala
285	DDF_Rupnagar   Punjab
286	DDM
287	DDO NTL
288	DDO Pauri Garhwal
289	DDPO Faridabad
290	DDPO Panipat
291	DDSC cum PDWS,BOUDH
292	DEGM Ashoknagar
293	DEO Beawar
294	DEPUTY COLLECTOR LA SOUTH GOA
295	DESTO AMBEDKAR
296	DESTO BALLIA
297	DESTO Bareilly
298	DESTO Deoria
299	DESTO ETAH
300	DESTO Kasganj
301	DESTO Lucknow
302	DESTO PILIBHIT
303	DESTO SULTANPUR
304	DEStO Banda
305	DEStO Farrukhabad
306	DEStO office Ghazipur
307	DGE-AP
308	DHAMTARI
309	DHS Muzaffarpur
310	DIA,Kollam, Kerala
311	DIO FTB
312	DIO PANCHKULA
313	DIRECTORATE ICDS RAJASTHAN
314	DM AGAR Malwa
315	DM Ambedkarnagar
316	DM BUXAR
317	DM Betul

318	DM Biswanath
319	DM DHALAI TRIPURA
320	DM DHAR
321	DM HARDA
322	DM Jhabua MP
323	DM MAUGANJ
324	DM Mandsaur
325	DM Panna
326	DM REWA
327	DM SOUTH EAST
328	DM Shivpuri
329	DM Shravasti
330	DM West Tripura
331	DM, Biswanath
332	DM-SHEOPUR
333	DM-SNR
334	DMHO JAYASHANKAR BHUPALPALLY
335	DMRC Ganderbal
336	DOP Sikkim
337	DP
338	DPA
339	DPA Patan
340	DPM AMRAVATI
341	DPM IT
342	DPMU NAYAGARH
343	DPMU Sundargarh
344	DPMU, Keonjhar
345	DPMU, Nabarangapur
346	DPMU, Bargarh
347	DPO ARARIA
348	DPO Araria
349	DPO Bhagalpur
350	DPO Chatra
351	DPO Karur
352	DPO MUNGER
353	DPO Perambalur
354	DPO Purnea
355	DPO SAMASTIPUR
356	DPO Samastipur
357	DPO The Nilgiris
358	DPO VALSAD
359	DPO Vidisha
360	DPO, Begusarai
361	DPO, Buxar
362	DPO, Ziro
363	DR SHEEL ASTHANA, JOINT DIRECTOR ARD

364	DSO Hamirpur
365	DSWO KAMRUP
366	DSWO Reasi
367	DTC FAZILKA
368	DVIJAY KUMAR K
369	Damodar Prasad Yadav
370	Damoh (MP)
371	Damoh-Madhya Pradesh-II
372	Darrang district
373	Dausa Collectorate
374	Dausa_Collectorate 204
375	Debaraj Das
376	Deeksha Sharma
377	Deep jyoti baishya
378	Deepak Bavaskar
379	Deo Patan Gujarat
380	Deputy Collector(RR),Palakkad
381	Deputy Director, DTA
382	Deputy Secretary (AR)
383	Deputy collector, Bhind
384	Deputysecretary, DPAR - AR, Karnataka
385	Desto Balrampur
386	Desto Chandauli
387	Desto GZB
388	Desto Kasganj
389	Desto Kushinagar
390	Desto Sitapur UP
391	Desto Tehri
392	Desto hamirpur
393	Devendra Kumar
394	Devki Nandan
395	Dewas
396	Dfo
397	Dharam Raj, DC Zunheboto
398	Dharma Kanta Das
399	Dharmendra
400	Dharmvir Singh DESTO BIJNOR
401	Dhenkanal-OD
402	Dholpur-Rajasthan
403	Dholpur_SE PHED
404	Dibrugarh-Assam
405	Dikshit Das
406	Dima Hasao
407	Dinesh Block Fellow Jhothri Dungarpur
408	Dinesh Saini
409	Director (Finance.,Comml.,&HRD)

410	Director General, RCVNAAM, Bhopal
411	Director of Works Accounts, Telangana
412	Director, ISTM
413	Dis. Harda
414	Dist Planning Officer Garhwa
415	Dist. Audit Officer
416	District Jind
417	District Moga
418	District Chamoli
419	District Forest Officer Khammam (Siddharth Vikram Singh)
420	District Nuh
421	District Planning Officer Kachchh Gujarat
422	District Pratapgarh
423	District Sirohi
424	District seoni
425	Diyungbra Block
426	DoIT&C Pali(Raj.)
427	Doit Masuda
428	Doit Nagaur
429	Dorothy Suchiang
430	Dorothy Suchiang ACS
431	Dr Peer tajamul Shams
432	Dr Piyush nayak Bahraich
433	Dr Ruchi Awasthi CM Fellow Puredalai
434	Dr Ruquaya Amin
435	Dr Tarique Zeyad
436	Dr ramhit
437	Dr yogesh
438	Dr. Bhag Singh Dhaked
439	Dr. Mamta Khede
440	Dr. Neelam bharti
441	Dr. Purnima sharma
442	Dr. R. K. Kaith, CAHO Reasi
443	Dr. Suresh Yadav Bcmo Neemrana
444	Dr.Archana
445	Dseo Ramban
446	Dukhiram Tudu
447	Durin Dai
448	Dy Deo Gir Somnath
449	Dy. director, Sambalpur
450	EAST GODAVARI COLLECTORATE
451	EDM
452	EDM Amethi
453	EDM LAKHIMPUR
454	EE Hindaun City
455	EE PHED ABUROAD

456	East Garo Hills
457	Endowment Commissioner
458	Endowment Commissioner , karnataka
459	Executive Engineer
460	FMS
461	Fellow_Godda
462	Founder
463	GA Faridkot
464	GA&PG_Odisha
465	GAD,Bihar
466	GWD Bhupalapally
467	Gaurav
468	Geyzing - Sikkim
469	Ghaziabad-UP
470	Ghewar Rathore
471	Gilbert Chawngthu
472	Giridih
473	Giridih_Jharkhand
474	Girsomnath
475	Gj
476	Gomati-Tripura
477	Gopal Singh
478	Guest
479	Gulshan
480	Gurdarshan Singh
481	H&UD Department, Odisha
482	HMDA
483	HMDA TELANGANA
484	HP
485	HR SIRSA
486	HR-BHIWANI
487	HR-Kaithal
488	Haribhau Koratkar
489	Harshal
490	Himanshu Shekhar Barik
491	Hussain Naik
492	I.Ravi
493	IMPARD JAMMU
494	IT Branch
495	IT CELL Palwal
496	IT PTK
497	Indore-Madhya Pradesh-I
498	Issac Momin
499	J Padmavathi
500	JAMMU & KASHMIR-ANANTNAG
501	JD TW AP

502	JDRD
503	JHABAR MAL BHAKHAR
504	JS Planning Department
505	JS RPG Rajasthan
506	JT.Secy.(AR)HP
507	Jagatsinghpur district Odisha
508	Jaisalmer
509	Jaisalmer-SE PHED
510	Jal Sansthan Gopeshwar (Chamoli)
511	Jaspreet Kaur DTC
512	Jayashree
513	Jhabua
514	Jhajjar-Haryana II
515	Jharana Munda
516	Jharsuguda Odisha
517	Joint Controller(HQ) AP
518	Joint Secretary Works Deptt
519	Joint Secretary, RDD, Bihar
520	Jowai-Meghalaya
521	Jwala singar
522	Jyoti
523	Jyoti Babu
524	Jyotirmoy Choudhury
525	KAMLESH YADAV CBE0 NEEMRANA
526	KEWAL SHARMA BDO PARAKHA
527	Kailash Choudhary
528	Kaithal-Haryana
529	Kanwaldeep Singh
530	Karbi Anglong Diphu
531	Karunakar singh
532	Katturwar Manikanteshwer
533	Khunti
534	Kiran
535	Kishor
536	Kmax
537	Kollam
538	Kondagaon CG
539	Korba-Chhattisgarh
540	Korea-Chhattisgarh
541	Kotputli Behror_ Sabhagar
542	Kotputli-Behror_ PS
543	Kotputli-Behror_ Collectorate
544	Kozhikode
545	Krishan Kumar
546	Krishna Panda
547	Krishnesha Bora

548	Kulgam
549	Kumar Vivek
550	Kumari Riya ABF Sultanganj
551	Kushal Bhuyan
552	LDM Mewat
553	LP
554	Lakhim4
555	Lalitpur-Uttar Pradesh
556	Laxman
557	Lede Pohshna
558	Leh
559	M.Venkateshwar Rao Director,State Audit Dept
560	MA Branch Barnala
561	MADAWARA
562	MB Ramesh Kumar
563	MD MOBIN
564	MDNHM Rajasthan
565	MEO BHAMINI
566	MSHIPA HP
567	Madan lal bhadal
568	Madhab
569	Madhu Lata sharma
570	Mahendragarh Haryana
571	Mairang
572	Malkangiri-OD
573	Mandi
574	Manish Gupta
575	Manish kumar
576	Mawkyrwat SWKH
577	Mawkyrwat-Meghalaya
578	Mayank Tewari
579	Md.Sadullaj
580	Mir Tanvir
581	Mumbai Suburban
582	Mungeli-Chhattisgarh
583	Mutyala Rajaramanareddy
584	Muzaffarpur
585	NARESH
586	NIC
587	NIC AMROHA (UP)
588	NIC Amravati
589	NIC BANDA
590	NIC Farrukhabad
591	NIC Ghazipur
592	NIC Hyderabad
593	NIC LALITPUR

594	NIC Lucknow
595	NIC MIRZAPUR
596	NIC MUZAFFARNAGAR
597	NIC Mathura
598	NIC Pulwama J&K
599	NIC RAMPUR
600	NIC Ranga Reddy
601	NIC SAMBHAL
602	NIC SIDHI
603	NIC SUNDARGARH
604	NIC Sidhi
605	NIC UNAKOTI
606	NIC-Champawat
607	NIC-Coimbatore
608	NIC-NARAYANPUR
609	NIC-Prayagraj
610	NIC-SAMBHAL
611	NIKHIL KUMAR, ADIO-MAHARAJGANJ
612	Nic_DKL
613	NRLM
614	Nagendra
615	Nakhtaram Ishram Cpo Barmer Rajasthan
616	Nalbari Soil Conservation Division Nalbari
617	Nalgonda-Telangana
618	Namchi
619	Nanda
620	Narender Singh
621	Narendra Gupta
622	Narsinghpur-Madhya Pradesh-II
623	Naveen yadav
624	Nayagarh
625	Neeraj Mangal
626	Nic West Singhbhum
627	Nicpg@123
628	Ningsangwu Bomrr, ABF Khongsa Block
629	Nirmal District TG
630	Nirmala joshi
631	NirmalaKumari
632	North Goa Collectorate
633	OD-Boudh
634	OD-Kendrapara
635	OSD
636	Onkar Prasad Gupta
637	PAG Tenkasi
638	PAPD
639	PCCF (WL) & CWLW

640	PD Watersheds, khordha
641	PD,WATERSHEDS,KEONJHAR
642	PHED Aalo
643	PO ICDS
644	PO MHN
645	PRAVEEN SHARMA
646	PROJECT DIRECTOR WATERSHEDS GANJAM
647	PS Wair
648	Pag Ranipet
649	Panipat-Haryana
650	Parbhani
651	Paul Khuma DC SERCHHIP
652	Pawan Barnala
653	Phed Exn Todabhim
654	Pherzawl District
655	Pradeep Kumar
656	Pranav Varshney ABP fellow
657	Prem
658	Pri Secy, H &UD/ C and T
659	Priyanka Barua
660	Project Direcor and Deputy Secretary (Monitoring & Evaluation), Rural Development Rjasthan
661	Prudhvi ABF Mahamutharam&Palimela
662	Prudhviraj ABF Mahamutharam
663	Puducherry District
664	Puja Bharti (PPIA Fellow)
665	Pushpa Rani Under Secretart, Personnel
666	Quality Cell, SmSA
667	R K Sharma
668	R k makwana
669	R.D.Yadav D.E.ST.O Azamgarh
670	R.D.yadav D.E.ST.O. Azamgarh UP
671	RAJESH CHANDRA PANDEY ADESTO
672	RANISTATION PALI RAJASTHAN
673	RK Sharma
674	RUPIJI Bariya CBEO Sajjangarh
675	Raghvendra
676	Rahul Seth
677	Rahul Shukla
678	Raj Sampark Pali DM Office
679	Rajeev
680	Rajeev Kumar
681	Rajesh Pradhan
682	Rajesh Singh
683	RajneesH
684	Rajsamand-Rajasthan
685	Raju Singh

686	Rakesh
687	Rakesh Shukla
688	Ramana- Nirmal District
689	Ramgarh
690	Ramsingh
691	Ran singh
692	Rbk
693	Renu Bala Rabha
694	Rewa
695	S . Choudhury
696	S K SHUKLA
697	SAHIBGANJ
698	SAMBA-JK
699	SBM-G Raj
700	SDM (HQ) CENTRAL
701	SDM HQ DISTRICT South
702	SDM LAWAN
703	SE Jaisa
704	SEI, Koraput
705	SIDDHARTHA GOSWAMI
706	SIRD
707	SKTBD
708	SPJ
709	SPJ
710	SPM
711	SREEDHAR.K
712	SUMITRA MALI
713	SUVENDU KU SAHU
714	Sajad Hussain
715	Sajad Hussain
716	Sajiv Kumar
717	Saju Vaheed
718	Saleem Malik Coordinator CHL Reasi
719	Salubar DOIT&C
720	Sangay Tamang BDO
721	Sangay Tamang Bdo Pakyong
722	Sanjibani Majhi
723	Sarbeswar Singh, Special Secretary RD deptt, Odisha
724	Sarnagarh-Bilaigarh Dist.
725	Sasmita
726	Satpal Yadav
727	Sebastian Joseph
728	Secrtetary, GA(AR), Tripura
729	Secy. AR and C
730	Shahid Mughal
731	Shailesh Kumar Yadav ABP Fellow Huzoorpur-Bahraich

732	Shillong EKH-Meghalaya
733	Shital Bhangare
734	Shukram Chouhan
735	Singrauli - Madhya Pradesh I
736	Singrauli-Madhya Pradesh-II
737	Sribhumi
738	Srinivas Babu
739	Srinivasan
740	Sudhakar
741	Suman Kumari
742	Sundargarh, Odisha
743	Sunil Kumar Chaudhary, Additional Director CGG, UP
744	Surendra Khandelwal
745	T C Gupta JD (Stat.) DoA Rajasthan
746	TG-MAHABUBABAD DISTRICT
747	TINSUKIA
748	Tanima Ghosh_Piramal Foundation
749	Tanya ABF PIRPAINTI
750	Tapas Kumar Das
751	Tehniya Abf
752	U Raj, Addl. Secy, FD Odisha
753	UP Aspirational Blocks
754	UP-Santkabirnagar
755	US, DPAR(AR)
756	Udhampur- Jammu&Kashmir
757	Umesh Chand Joshi
758	Umsning
759	Umsning 2
760	VC Adikavi Nannaya University
761	VC Coordinator, DARPG
762	ViceChancellor KrishnaUniversity
763	Vidisha CEO ZP
764	Vidisha Collector
765	Vidisha DM
766	Vijaya Bhasker
767	Vijaya Kumar Pusala
768	Vikas
769	Vinesh Gautam
770	Vivek
771	West Karbi Anglong, Assam
772	Williamnagar-Meghalaya
773	Yadgir DC office
774	Yamunanagar- Haryana
775	ZAMEER
776	ZEO Chinkah

777	ZILA PANCHAYAT KATNI
778	Zila Parishad Jaisalmer
779	Zilla Parishad Nuapada
780	abp
781	adps udaipur
782	adpsbkn
783	adsto
784	adsto barabanki
785	ajay
786	akhil
787	amaat
788	amar
789	angau
790	archana
791	ard sikar
792	arjun singh sisodiya arjun bana
793	arun
794	ayaz
795	babal kesh meena
796	banda
797	banerji
798	bcmobhim
799	bdo
800	bdo kollengode
801	bdo ottapalam
802	bdo parappa
803	bdo ramsar
804	bdochahaniya
805	bdpo Tigaon
806	bhomaram
807	block fellow mayurhund
808	cbeo masuda
809	cdo bhadohi
810	cdo bhadohi
811	cdpo
812	cdpo sarada
813	ceo zp khargone
814	chanda verma
815	chopel bhutia
816	collector peddapalle
817	collector-patan
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819	cpo sikar
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823	cvo chamoli
824	dc
825	dc off
826	dd dungarpur
827	dd icds krauli
828	deputy collector BHIND
829	desto
830	desto chitrakoot
831	desto kheri
832	destomeerut
833	dlo.doit.pali
834	dmjhabua
835	dmukgi@gmail.com dmukgi@gmail.com
836	doitc masuda
837	dpc hingoli
838	dpo chatra
839	dpo katihar
840	dpo nashik
841	dpo sitamarhi.
842	dpo wcd vidisha
843	dr sonal Merawat
844	dro
845	ds ignb
846	dso amethi
847	dsto chitrkoot
848	dstoaligarh
849	duggada
850	durga singh udawat
851	dy secy
852	e district chandauli
853	hr-kaithal
854	<a href="https://nhmmp.webex.com/nhmmp/j.php?MTID=https://nhmmp.webex.com/nhmmp/j.php?MTID=mcf6536d1989c9ee5fcb4aa2c9f1e642">https://nhmmp.webex.com/nhmmp/j.php?MTID=https://nhmmp.webex.com/nhmmp/j.php?MTID=mcf6536d1989c9ee5fcb4aa2c9f1e642</a>
855	icds nagaur
856	jjm phed office jaipur
857	john
858	jyoti kumari abf khagaria
859	jyoti singh CM fellow Jalaun
860	kachrulal khotiya
861	katni2
862	katni2
863	khemi kemprai
864	kulwinder singh
865	kumari Sharma
866	mRXq6M3Qw49
867	mahesh kumar

868	mani Prakash AB Fellow NITI Aayog ABP Badhra
869	manisha phogawat
870	manju Lata meel
871	mari angu
872	mayank
873	mayank tewari
874	meenakshi vasita
875	meshia Devi
876	mritunjay prasad chaturvedi
877	mukesh
878	mukesh
879	nalbari
880	narsinghpur
881	neelam
882	nic
883	nootan meena
884	pag
885	phani Bhushana kasyapa
886	phed sub dn kolayat
887	pista
888	poonam Bhardwaj
889	pradeep
890	pradeep bhoi w&cd Department Odisha
891	pro
892	puran Singh
893	rahul
894	rajeev
895	rajesh
896	ramhetar
897	rango panka
898	rgavp-kolayat
899	s.e gopeshwar
900	sakshi Rathore
901	sandeep maurya cm fellow aligarh gangiri
902	sanjay singh
903	sant kabir nagar
904	santosh
905	saroj kumari
906	se jjm
907	seerat wani
908	shiv
909	shiv darshan yadav
910	shyanubhogara Ganesha
911	sitaram meena
912	sony
913	spc

914	srinu
915	stat sds
916	suman kumar Damor
917	sunil kumar singh
918	sunil kumar verma
919	sunil swami
920	tehri garhwal
921	test
922	testing
923	tho Santalpur
924	umling block
925	vanshree kurveti
926	vidisha
927	vikaash
928	vinod meena
929	vishal Gupta
930	vishal Gupta
931	xen ss
932	zp
933	ओमप्रकाश
934	गौतमलाल कटारा

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सत्यमेव जयते

Department of Administrative Reforms and Public Grievances  
Ministry of Personnel, Public Grievances and Pensions  
Government of India