

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
MAHARASHTRA REGIONAL BRANCH (IIPA/MRB)
Mantralaya, Mumbai**

Shri V. Srinivas, IAS,
Additional secretary,
Government of India,
Ministry of Personnel Public Grievances & Pensions,
Department of Administrative Reforms
& Public Grievances,

Delivered

The Late Shri B.G. Deshmukh Memorial Lecture

on 22nd March, 2021

on the topic

"Administrative Reforms, 1990-2021"


(Swadheen Kshatriya)
State Chief Commissioner,
Right to Public Services,
Maharashtra State &
Hon. Chairman, IIPA/MRB