



Presentation to the Empowered Committee, Prime Minister's Award for Excellence in Public Administration, 2020

ASPIRATIONAL DISTRICT GOALPARA





DEMOGRAPHY & CHALLENGES



Area:1824 Sq Km

Population: 10,08,959

Literacy Rate: 68.27%

Formidable Access: terrain, topography, braided Brahmaputra



> Heterogenous population mix:

95% are tribes, minorities & backward
(Rabhas, Garos, Bodos, Hajongs, Nath Yogis, Koch Rajbonshis,
Adivasis/Tea Tribes, Goria Moria, Deshi, Bengali, Nepalis, Bhatia
muslim minorities and Assamese)



Volatile society; prone to conflicts along ethnic/religious/linguistic lines;



169 km sensitive border



Insurgency prone; Preferred entry point by insurgents from Bangladesh/illegal immigrants; extortion/threat to Govt. officials





Disaster prone – Floods, Flash Floods, Cyclones, Storms, Erosion, etc.



High rainfall and longer monsoons



Man-animal conflicts



High dependency on agriculture (90%), least industrialised



Frequent Bandh calls



NRC exercise



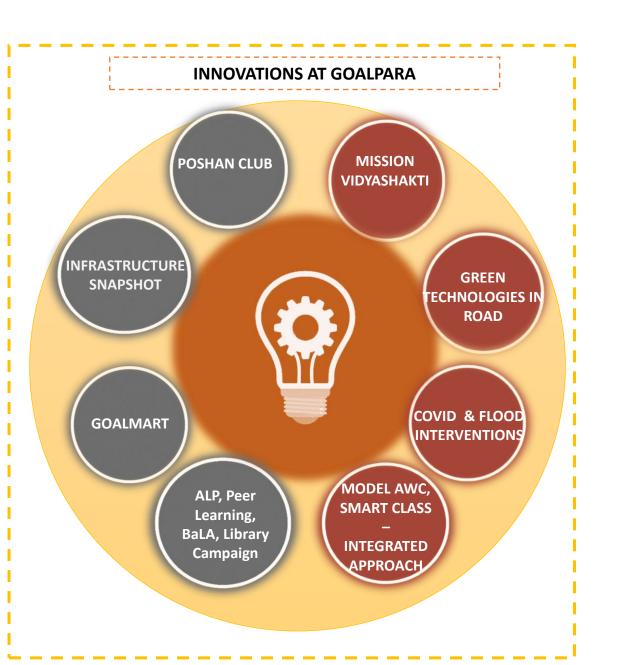
Low literacy rates; superstitious; Lack of receptivity to outsiders;

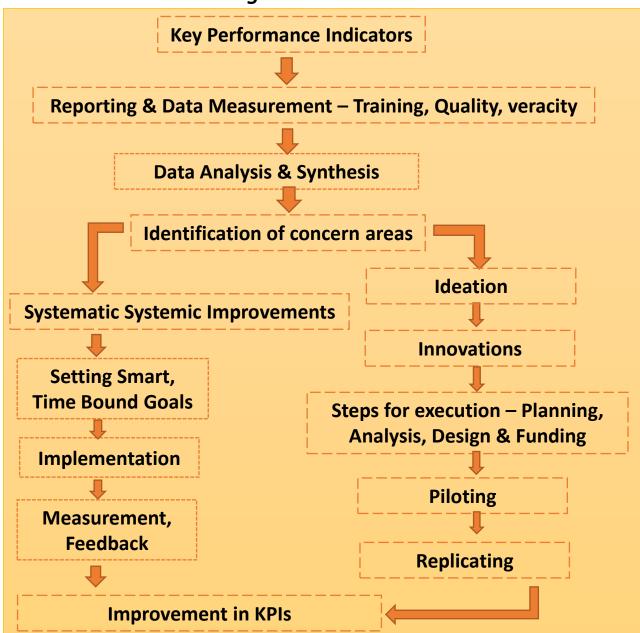


"One size fits all" approach impossible



Ushering in Data Driven Governance







ACHIEVEMENTS & BEST PRACTICES:

HEALTH & NUTRITION, EDUCATION



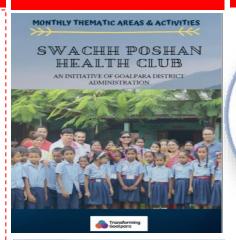
Best Practice: Swachh Poshan Health Clubs (POSHAN Clubs)

Challenge

- Shortage of educators at schools, role models at home, lack of growth oriented peer activities
- Apathy toward community developmental targets
- Need to encourage children in cocurriculars for overall personality development, nurture their voices in their family and in the community.
- Children as key leaders & drivers for societal, attitudinal and behavioural changes.



Intervention





Outcomes

Community
outreach
programmes 100% transition
rate

Launched in all 1698 schools

Bal Sansads, Bal Sabhas, Mothers meets, Personality development workshops

Impacting upto 15 KPIs under ADP

Outreach on
Nutritive Diet in all
villages; decrease in
underweight/
SAM/MAM

Achievements

Awarded Best Innovative Practice; Best Convergence by Government of Assam

Appreciated by MoWCD; Selected as Best Practice under Poshan Jan Andolan, approved for replication in all districts of Assam



Poshan Club: How CONVERGENCE was effected to get Desired Result

Department of Education

- 100% Transition Rate (LP to UP, UP to Secondary)
- Resource Teachers, CRCCs oriented
- All 1698 Bal Sansads activated
- 1800 Bal Sabhas, 132000 community members reached
- Sparsh Campaign

Mentorship Model

 Incorporation into training /orientation programmes of all Departments



- 5.2 Lakh saplings planted
- Planting trees where girl child born

Department of Forestry/Social

• Protection of 15.6 L saplings



Social Welfare

- Fruit Trees planted at every house having a girl child
- 10000+ Parents under Smart Papa Campaign

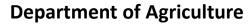
Poshan Clubs (Promotion of Social Leadership, Skills, Physical/Mental/Emotional

Health & Nutrition of Children & Adolescents)



Public Health Engineering

- Orientation for members on energy & water conservation, pollution
- Swachh Gaon Leading Waste Management Practices



- Oriented on good agriculture practices, nutritive food values by KVK
- 2000+ Nutri Gardens in Schools & AWCs



- Alignment with RKSK; Encouraging participation by adolescent girls in VHSND
- 1565 street plays
- Bal Sabhas on nutrition, hygiene
- 1000+ Sanitation and Cleanliness Drive, Potlucks, Plogging Runs



Department of Sports

- Self Defense classes started in 170 schools
- Sports Coaching

Youth Icons, Role Models

Engagement by Youth Icons, Community Leaders



Food & Drug Administration

- Recipe Competition on local nutritional dishes
- Traditional mixed community potlucks



Operationalizing Poshan Club

SWACHH HEALTH POSHAN CLUB CALENDAR

District Management Committee for operationalization & supervision

SWACCHATA ANDOLAN

CLUBS WILL ORGANIZE



Monitored by DC every fortnight with concerned **Departments**



3 Tier Reporting & Data Collection Mechanism



NOVEMBER

OCTOBER



Analytics Centre at DC Office for verification

Data Management Repository For Data Tracking





DECEMBER

Activity Calendar developed to sync activities with events & programmes

- Evaluated and incentivized Best Performance
- Every month: Trip to DC office, opportunity to interact with DC and senior officials Wednesday
- Every Quarter: One Educational trip sponsored
- Annual: DC's running Cup of excellence on 15 Aug
- Best Performers also felicitated on local, social media



Activities During the Pandemic and Disasters

- **SEE (Social Emotional Ethical) Learning**
- Operationalizing small groups of students in *Sotaals* to ensure learning continues
- "Care Kits" to frontline COVID warriors
- Online classes on self defence

The Way Ahead

- Building progressive, strong & resilient youth leaders
- **Incorporation into Programme Inputs**



100+ Poshan Clubs mobilized volunteers in 50 Localities To improve learning outcomes of 8000 students by 15%



Challenge

Low learning Outcomes, High Dropout, Cascading aggravation

Intervention

- Mobilising Volunteers by Poshan ClubsOrientation
- workshopsRabha Community as Pilot

Outcome

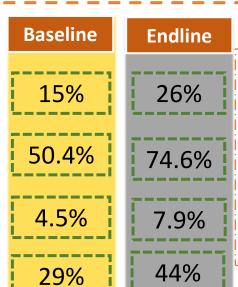
- Learning outcomes15%
- Corps of volunteers for outreach activities

Skills Paragraph

Story

Division

Subtraction



Baseline & Endline Assessment by Piramal Foundation with

Assessment

Tracker App



Challenge

- Lack of libraries
- Scarcity of books
- Old dilapidated classrooms, lack of Teaching Learning Materials

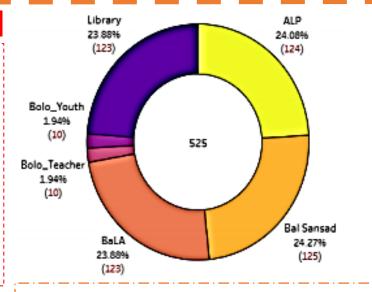
(Journey App)

Intervention

- 127 Cluster
 heads, teachers
 of 200+ Schools
 oriented
 - Book Donation drives, Hanging Libraries, BaLAnisation drives

Outcome

- Improved learning ecosystem in 600 schools (Journey App)
- Learning levels improved (on ASER Testing Tool by Assessment Tracker App)
- Balanization by SSA Assam based on Goalpara inputs



(Journey App)



Mission Vidyashakti: Female Literacy Enhancement Programme

6895 Illiterate women in Rangjuli Pilot Block identified and made literate

Challenge

Low Female Literacy rate (15+)

Intervention

- **Dovetailing resources SSA,** Adult Education, PRIs, ZP, PHE, ASRLMS, Health
- 690 community vouth volunteers as Instructors.
- Daily small group sessions (10:1)
- Home visit support
- **Minute Supervision**
- All round handholding

Outcome

- 100% Beneficiaries able to read/write/ sign
- **Study groups continue**
- **Being Replicated in all blocks**













Corps of 690 youth educators, used in other outreach activities

got Grade A

Bharat All 6895 made literate, 4623

22000 Households in 9 Gram **Panchayats** surveyed

Health Camps, Insurance, Sanitation Support

 Evaluation by Adult Education Supervisors taking the key assessment parameters of the Saakshar Bharat Mission - Center based Approach

Handholding by

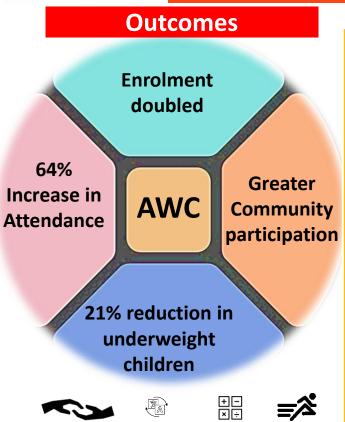
ASRLM -

Atmanirbhar

 Beyond Vidya to Shakti – Better Livelihood options, income generation



Model Anganwadi – Early Childhood Development Programme







52



Challenges

Irregular attendance, Lack of community interest, Underweight high

INTERVENTIONS

- teaching, BALA, baby toilet, running/clean drinking water, solarization & electrification, RWH/ground water recharge, proper garbage disposal, nutri garden, vermicomposting.
- Tagged with Poshan Clubs

WAY AHEAD

- Replicated across District & State
- "Model AWC lite" -Low Cost Version



EDUCATION - STEM LEARNING AND OTHER ACHIEVEMENTS

Network of Smart Classes through untied funds, CSR & Crowd funding

BEFORE



AFTER









Other Achievements

- Xth pass percentage increased from 38% in 2018 to 59% in 2020
- 100% in KPIs for construction of Girls toilets, drinking water, electrification (CSR, Crowd funding)
- PTR improved from 76% to 94%
- Alternative model of education for Zero Teacher Schools

Challenge

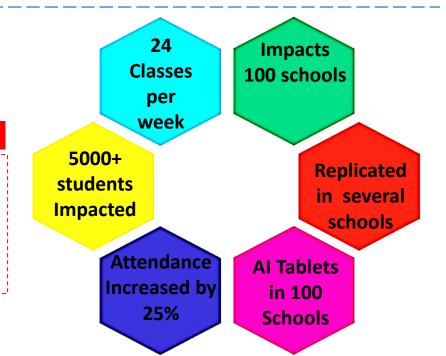
- Lack of Integrated STEM approach
- Lack of connectivity, infrastructure, Quality educators

Intervention

Network of Smart Classes; Al Tablets

Outcomes

- Better Learning Outcomes
- Addressing teacher shortage
- Access to a database of live researchers





IEC BEST PRACTICE: PEHI, THE MESSENGER







- Character "Pehi" (Aunt) created as a relatable protagonist
- **Content rich IEC strips**

Strategy



Vision



Create interest and increase engagement toward developmental IEC messages

- Grassroots Comics methodology
- Aimed at Behaviour change
- Launched by Hon CM during Pradhan Mantri Matru Vandana Saptah
- Content in 6 languages
- More Awareness & public participation
- Useful in tribal belts, riverine *chars*, tea gardens
- Better attendance in VHSND, Immunization, ANC, **Institutional Deliveries**
- Way Forward: Replicated for all verticals, *Pehi* mascots



OTHER ACHIEVEMENTS IN HEALTH AND NUTRITION

- 100% in KPIs ANC Registration, Pregnant Women taking Supplementary Nutrition, live babies weighed at birth, newborns breastfed at birth, full immunisation, Specialist Services in District Hospital etc
- Pregnant women having severe anaemia treated,
 showed remarkable increase from 36% to 100%,
- First Civil Hospital in state to achieve LaQshya & NQAS; Patient load of neighbouring Districts
- TB success rate improved from 65% to 91%
- Moderate Acute Malnourishment reduced from 22% to 5.71%
- 100% VHSND/UHSND conducted (from 23%),
 Model VHSND sites increased
- 100% coverage under AB PM JAY





Right: Goalpara CH first in state to achieve LaQshya & NQAS

Above: Incinerator at CH



Left: Boat Clinics for hard to reach chars



ACHIEVEMENTS & BEST PRACTICES: BASIC INFRASTRUCTURE



ACHIEVEMENTS & BEST PRACTICES - BASIC INFRASTRUCTURE

- 100% electrification under SAUBHAGYA in spite of logistical constraints, short working season, long agricultural season; Shortlisted for PM Awards 2019
- Protection of life & property (standing crops/houses etc) from wild hordes/rogues; better security; greater connect
- 100% GPs with Common Service Centres
- 100% GPs with Internet Connection
- Pucca Houses constructed increased from 9% (2018) to 100%; National Award under PMAY

•••• Clean Goalpara, Green Goalpara

- Launched by Hon'ble CM in July 2018
- 15.6 Lakh saplings planted with protection measures
- Forest cover increased from 19.90% to 25%
- Swachhata as Jan Andolan

Green Technologies In Road Construction

Challenges: Standstill in road construction from May, 2018

- Breakdown of Bridge at NH-17 in March, 2018
- Closure of quarries

Intervention: Introduction of Green Technologies in June, 2018 (Waste Plastic, ICBP, Geo-Grid, Cell Filled, Panel Concrete, Cold Mix) Advantages: Better disaster resilience, lower ecological footprints, flexibility to site conditions, reduces waste plastic hazard, livelihood opportunities to youth







Road Length Constructed:

2018-2020 530 kms through use of **Green Technologies**

100% in KPIs – Construction of All-Weather

Roads (49% in 2018) & Habitations covered by All Weather Roads (55% in 2018)



SOURCING INPUTS LOCALLY - PLASTIC SHREDDER MACHINE



2

Green Technologies In Road Construction



Conventional Method Bitumen Road (Above) & Adjacent Cell Filled Concrete Road (Below) – both submerged Flash Floods July, 2020





Less Damage to Cell Filled
Road





ICBP Block Production Units set up by local youth; Youth employed as masons

- First in state to use Waste Plastic in PMGSY; Replicated throughout state
- Shortlisted for PM Awards 2019
- Published in Best Practices by Niti

 Aayog



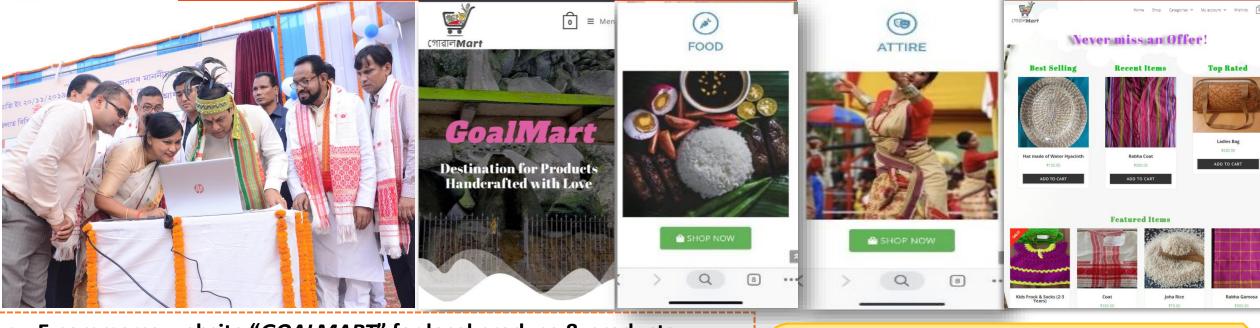
ACHIEVEMENTS & BEST PRACTICES: FINANCIAL INCLUSION

&

SKILL DEVELOPMENT



Achievement & Best Practices – FI/Skill/Livelihood Generation



- E-commerce website "GOALMART" for local produce & products;
 Developed in-house
- Wider market reach, better pricing options, eliminates middle men, encourages innovation, overcoming constraints of access
- वन प्राचा ज्यानिक



- ✓ Rank 1 in FI & Skill (Cumulative Since Inception)
- ✓ Encouraging Participation of Women/Vulnerable sections

Under PLASTIC FREE GOALPARA

- Specially abled persons trained on plastic alternatives
- Upstream/downstream handholding & marketing support
- Producing masks, hairnets during pandemic



ACHIEVEMENTS & BEST PRACTICES: AGRICULTURE



ACHIEVEMENTS & BEST PRACTICES IN AGRICULTURE

- Promoting women farmers groups
- Use of new technologies/extension through KVK:
 - Fertigation with solar power for banana cultivation (25% increase in Productivity, 15% Cost reduction)
 - Systems of Rice Intensification (SRI)
 - Seedling Tray
 - Mechanical Pest Protection
 - Bio Fertilizers
- Increased Disaster resilience, productivity, Reduces resource use
- New agricultural crops/products, Value-added products (black rice muesli/cake, Chips) - Reduced disaster vulnerability, enhanced farmer's repertoire, better pricing options, year round cropping
- ➤ Percentage of vaccinated animals increased from 11% to 100%; Al coverage from 11% to 65%



Left: Fertigation in Banana

Below(R): New range of products (Dragon fruit Cultivation)

Below (L): Tractors to Women Farmers Groups



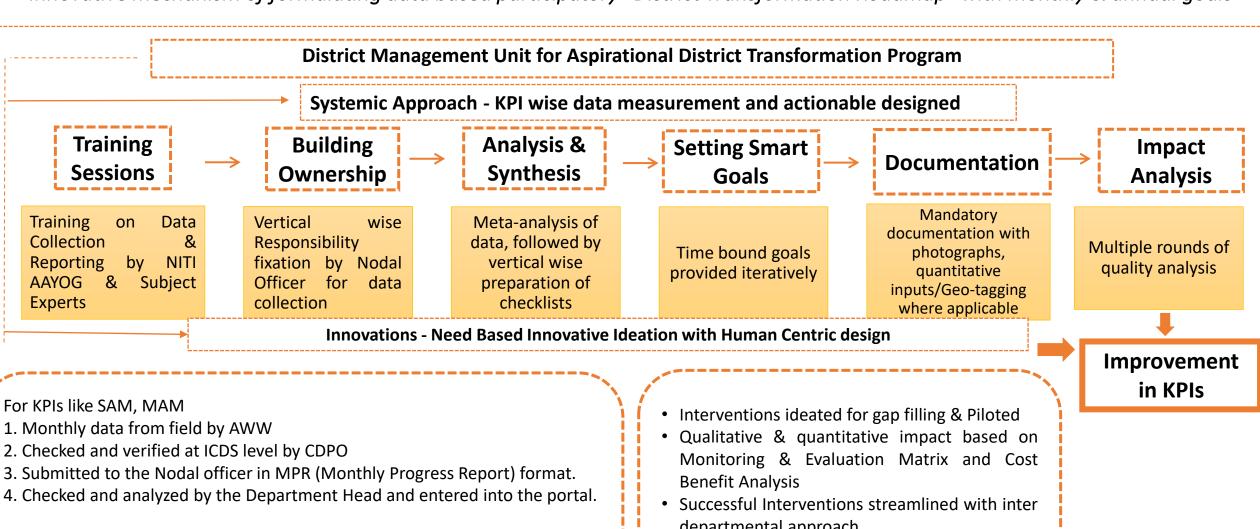


DATA BASED OPERATING & TECHNOLOGICAL INTERVENTIONS



DISTRICT LEVEL DATA BASED OPERATING MECHANISM

Innovative mechanism of formulating data based participatory "District Transformation Roadmap" with monthly & annual goals



- Data Management Unit at DC office maintains repository, generates Data Validation & Analytics Report: Outliers, Erroneous reporting, Steep changes
- Multiple checks through Infrastructure app, Random physical checks across verticals, monitoring till last point

- departmental approach
- Replications throughout the district
- Priority to Interventions impacting Multiple **KPIs**



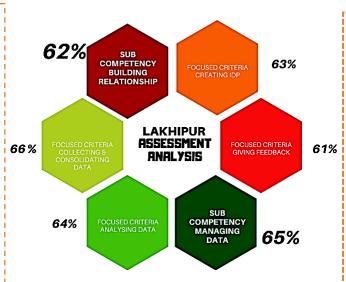
Technological Interventions Initiated By District Administration

An Android based convergence app to overcome problem of supervision, monitoring, grievance redressal due to logistical and demographical constraints Serves as a cross platform for reporting of issues and monitoring tool -by public, third parties Swift grievance redressal; brings participatory governance at the doorstep with use of ICT Piblic Feedback helps monitor government schemes and departments. Creation of verified Database to

Education:

Smart
Classrooms,
Apps: Assessment
Tracker,
Samiksha, Unnati,
Pratham Digital
(PraDigi)

Pic (R) - Analysis of competencies by Samiksha App



Health: Refurbished boat ambulances, Digital Heamoglobinometers (R), Skill building of ANMs/ **MPWs** on of use appropriate technology, Baby weighing machines all Health Centres/Model VHSND sites, Comcare app



Mandatory geo-tagging and Photograph for authentication

Instant alert mechanism for disaster,

domestic violence, moral policing etc

identify & prioritise focal areas of Governance & Administration

Version 1 released in December 2018 Version 2 released in Sept 2020 – already reached 3000+ downloads

Published in Best Practices (Vol 1) by Niti Aayog



Agriculture:

Fertigation Technology,
Technology Systems of
Rice Intensification (SRI)
in summer paddy,
Kshyamata portal for
capacity building,
Web based training with
Google Meet, Cisco
Webex, Zoom



Basic Infrastructure:

Green Technologies, SANJOG app; e-Suvidha App



Instant reporting, monitoring, grievance redressal; Disaster Alert

Challenge

- Lack of proper monitoring mechanisms for schemes and Departments
- in Grievance Reporting, Disjoint Redressal and Feedback
- Unreported instances of teacher 🔡 irregularity, MDM, non attendance of it. • Accessible on Playstore to all staff, infrastructure damage etc

Intervention

- 24x7 Android Based mechanism inspection, supervision, grievance reporting with photograph & geo-tagging for authentication
- Version upgrade as per need

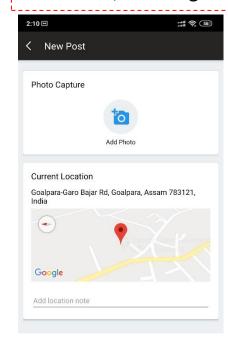
Infrastructure Snapshot Data Status **Account Settings**

< New Post
Whether it relates to
Post Relates with
Observation Found
Select Observation You Found ▼
Anomalies/Irregularities Detected
Select Anomalies/Irregularities F ▼
Post Your Suggestion
Your Suggestion
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S	CHOOL	
Н	HOSPITAL	
А	wc	
G	SOVT. OFFICE	
P	PLANTED SAPLING	
D	DUSTBIN OF GOALPARA MUNICIPAL BOARD	
0	THERS	
	Weeks and	
	Suhmit	

Outcomes

- the Improvement in Inspection and Supervision Regime
- Deterrent effect due to quick reprisal
- Increased community involvement in uplifting Services/Infrastructure; **Participatory** Governance at Doorstep
- Creation of a Database for Disaster Damages
- Authentic Database of District Infrastructure and HR; Planning Tool





Innovative Initiatives to tackle COVID 19 Pandemic



SURAKSHIT DADA-DADI initiative 15000 senior citizens reached out **Under Goalpara Cares** -**Funding for food & sanitation kits**



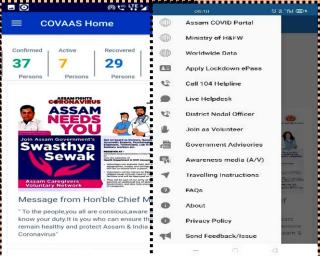
IEC

- Miking through PA system of Mosques
- Infographics from UNICEF





To boost morale/express appreciation for front line medical practitioners specially designed 'care kits' with goodies. personalized mug with their pic & a message from DC



Ideated by DC & developed by local NIC, COVAAS (Corona Virus Alert, Assam) - one stop integrated platform for COVID19 related info, messages, advisories, helplines, links etc.



Districts

70027-31039

80026-45107

two of to neighbouring



coverage through CSR to all frontline workers Safai Karmach aris

PMJJBY

Job cards under **MGNREGA** (application forms at Screening Centre itself) & skill training provided to returnee migrants



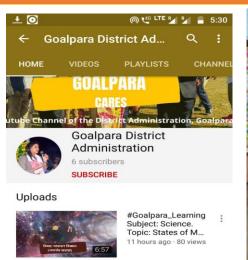
To recognize efforts of front line workers **#CoronaWarriors** #HerosOfTheDay series highlighting inspiring stories of 1-2 frontline warriors daily

Innovative Initiatives during COVID 19 Pandemic, cyclones & floods

Modular videos on syllabus content – screened to students, uploaded on whatsapp & District Youtube channel #GoalparaCares

Under Mission Tarang (Learning from Home), 1500+ teachers providing telephonic teaching, doubt clearing sessions to 10000+ students in the District

Training of teachers by UNICEF in Digital Pedagogy, Online Safety & Psycho Social Counselling







- Child friendly spaces made mandatory in Relief Camps: Stress free environment, nutritive diet and learning activities provided
- Learning for older children made mandatory
- Teachers from 162 flood area schools oriented
- Monthly Knowledge Kits by Piramal Foundation translated to local languages & delivered to children along with Midday Meal delivery system (24000+ students)
- Under #GoalparaTechCares drive, Administration reached out to citizens for donating usable smartphones, tabs, laptops etc
- Use of the hiatus created by the pandemic for training needs analyses & Continuous Professional Development of CRCCs
- To tackle stress during pandemic, cyclones, floods teachers provide Psycho-Socio Counseling to students
- Mission Utthan for life skills & Social Emotional Skills





ACHIEVEMENTS, AWARDS AND ACKNOWLEDGEMENTS

Best
innovation
award from
Hon'ble CM,
for Poshan
Club

Topped in Krishi Kalyan Abhiyan; KVK Dudhnoi Best Performer

Govt. of Assam awarded District for outstanding performance in Best Practices -Convergence model

Innovations published in NITI Aayog Best Practices:

- Clean Goalpara, Green Goalpara
- Infrastructure Snapshot
 - Implementation of Green Technology in road construction

Shortlisted For PM's Award For Excellence In Public Administration, 2019:

Performance under

SAUBHAGYA;
Initiative also selected for
Publication in "New Pathways",
2019



National Award for PMAY (G) performance Governance Now
Digital
Transformation
Awards in Mobile
App and Digital
Services Category
for Infrastructure
Snapshot App in
2019

Awarded Skoch Order of Merit,
2019: Saubhagya/Clean Goalpara, Green
Goalpara/Infrastructure
Snapshot/Immunization/Green
Technologies And 2020: Mission
Vidyashakti/Infrastructure Snapshot
/100% Immunization/Paving the Green
Way/District Response to COVID19

Under the Innovations Category for PM's Award for Excellence in Public Administration, 2019 - Implementation of Green Technologies in Road Construction in Goalpara shortlisted; Initiative also selected for publication in "New Pathways", 2019

