International Exchange and Cooperation

The Department works as the nodal point in respect of matters relating to international cooperation in the field of Public Administration and Governance, which includes organizing programmes and visits of the foreign delegation to India and visits of Indian delegation abroad as part of projects / bilateral measures taken up in accordance with the Memorandum of Understandings (MOUs) / Agreements signed between India and other countries (bilateral or multilateral).

The purpose of the international cooperation component is to enable the sharing of information, best practice and personnel across national government. At present, there are five countries, with whom MOUs have been signed: China, Singapore, Malaysia (bilateral), South Africa and Brazil (under IBSA). This involves exchange of visits and undertaking programmes/projects and activities in the field of Civil Services, Personnel Management, Public Administration and Governance.

Cooperation with International Institute of Administrative Sciences

The Department is an institutional member of the International Institute of Administrative Sciences (IIAS) since 1998. IIAS with its headquarters at Brussels, Belgium, was established for the purpose of promoting the development of Administrative Sciences, better organization and operation of public administrative agencies, improvement of administrative matters and techniques and for the progress of International Administration. Membership enables the Government of India in getting information on the latest development in the field of public administration through participation in international meetings and seminars organized by the IIAS as well as through various journals, documents and study reports prepared/issued by them.

Cooperation with Commonwealth Association for Public Administration and Management

The Commonwealth Association for Public Administration and Management (CAPAM), with its headquarters at Ottawa, Canada, is a membership organization dedicated to
strengthening public management and consolidating democracy and good governance throughout the Commonwealth. It was formed in 1994 as a result of decisions taken at the Commonwealth Heads of Government meetings in Harare in 1991 and in Cyprus in 1993. Since inception, CAPAM has grown to a network of over 1100 members across the Commonwealth countries. The Ministry of Personnel, Public Grievances and Pensions, Government of India became an institutional member of CAPAM in 1997. The membership enables the Government of India to keep pace with the latest developments in the field of public administration, through participation in various programmes of CAPAM viz; International Innovations Awards Programme, International Innovations Cascading Programme, International Meetings, Seminars and Conferences organized by CAPAM, as well as through various publications, journals and study reports issued by CAPAM.

**India-Brazil-South Africa (IBSA) Forum**

Recognizing the emergence and consolidation of India - Brazil - South Africa (IBSA) initiatives and collaboration at regional and global level for promoting good governance and wishing to strengthen South-South cooperation, the three countries acknowledged that joint efforts and collaboration will position them as active players in helping to direct the public administration and governance towards democratic values and social inclusion.

The Prime Minister of India, the President of Brazil and the President of South Africa met in Brasilia (Brazil) on 13th September, 2006 for the 1st Summit meeting of the India-Brazil-South Africa dialogue forum. Pursuant to the IBSA Summit decision as contained in the Joint Declaration issued on the occasion, an IBSA Working Group on Public Administration (WGPA) has been set up by the three countries. It has since held seven meetings and adopted the areas of cooperation as (i) integrated monitoring and evaluation, (ii) e-governance, (iii) human resource development, (iv) citizen oriented service delivery, (v) anti-corruption and ethics, and (vi) accountability and transparency. Collaboration in these areas represents the essence of the agreed upon
MOU which was signed on 17th October, 2007 in South Africa, during the 2nd IBSA Summit.

India taking the lead under IBSA cooperation programme in the field of public administration launched the IBSA web portal on public administration on 30th November, 2010 with Brazil and South Africa onboard. The web portal, a virtual centre of excellence in public administration, is a wide ranging web-based resource and an interactive platform for the IBSA partners to facilitate among them an exchange of ideas and knowledge on public administration. The 7th WGPA meeting was held in New Delhi on 5th-6th March, 2011, where the Working Group decided a way forward in terms of an Action Plan for implementing the MOU on identified areas of interest.

**India - China Cooperation**

A MOU on cooperation in the field of Civil Services, Personnel Management and Public Administration between the Ministry of Personnel, Public Grievances and Pensions, Government of India and the Ministry of Human Resources and Social Security of the People’s Republic of China was signed on 27th May, 2010 during the visit of President of India to China from 26th May to 31st May, 2010. Areas of Cooperation under the MOU are (i) Capacity Building and Skills Upgradation; (ii) Improved Systems of Public Service Delivery; (iii) Human Resources Development - Civil Services; (iv) Human Resources Management in Public Sector, and (v) Public Sector Reforms.

A Ministerial level delegation headed by Shri V. Narayanasamy, Minister of State, Personnel, Public Grievances & Pensions and Prime Minister’s Office visited China from 14-17 January, 2013 to attend meetings with the Chinese side for carrying forward exchange and cooperation between two sides in the areas of interest identified under MOU in the field of Civil Services, Personnel Management and Public Administration. Official level meeting held on 14th January, 2013 with officials of Department of International Cooperation, Ministry of Human Resources and Social Security, People’s Republic of China and Ministerial level meeting held on 15th January, 2013 between
Hon’ble V. Narayanasamy MOS (PP) & PMO, India and Mr. Yin Weimin, Minister of Human Resources and Social Security, PR China.

It was agreed that both sides will actively pursue the projects and activities for mutual exchange and cooperation as agreed upon in the official level and ministerial level meetings held on 14th and 15th January, 2013 respectively.

The Fourth India - China bilateral meeting was held on 29th November, 2013. The Chinese side was headed by Mr Yang Shiqiu, Vice Minister of the MOHRSS and the Indian side was headed by Mr. Sanjay Kothari, Secretary (AR&PG). Both sides agreed on a Plan of Action (PoA) for the year 2014 for bilateral exchange and cooperation under the MoU.

India - Singapore Cooperation

As a part of its international collaborative efforts, the Department of Administrative Reforms and Public Grievances (DARPG) explored the possibility of sharing and exchanging administrative experiences with Singapore; particularly in the area of public administration and delivery of services, so as to improve upon the current system of governance and instill a greater sense of responsiveness, accountability, transparency, and achieving public service excellence in the context of public service delivery, good governance, public service reform, and capacity building and skills up-gradation.

Given the fact that high among the priorities of the two countries are public service reforms and good governance, a Memorandum of Understanding (MOU) between the two countries on cooperation in the field of Personnel management and public Administration was signed on 11th November, 2011 for cooperation in (i) Capacity building and skills upgrading; (ii) Improved systems of public service delivery; (iii) Human Resources Management; (iv) Public Sector Reform; and (v) Leadership/Talent Development.

A meeting of Joint Working Group on Public Administration of both sides was held in New Delhi on 19th March, 2012, in which both sides adopted a Plan of Action for
exchange and cooperation, which is presently under implementation in the area of interest identified under the MoU. Additional Secretary (DARPG) visited Singapore to share the experiences of the Singapore Model of Public Service Delivery and business processes from 25th to 27th September, 2012.

**Indo-Malaysia Cooperation**

An MoU on cooperation in the field of Public Administration and Governance was signed on 25.11.2013. Areas of Cooperation under the MoU in the field of Public Administration and Governance are (i) Human Resources Management; (ii) Improved systems of public service delivery; (iii) E-Governance; (iv) Accountability and Transparency; (v) Capacity Building and skills Up-grading; (vi) Quality of Outcome; (vii) Governance Reforms of both countries; and (viii) Any other areas of co-operation in the field of Public Administration and Governance to be jointly decided by the Participants. Subsequently, First meeting of Joint Working Group for implementation of the MoU was held on 26th November, 2013. During the Joint Working Group meeting Terms of Reference (ToR) was signed by two sides for implementation of the MoU.

**Exchange and Cooperation with other countries** - The Department was also engaged with the visiting delegations from China, Bangladesh, Malaysia and Sierra Leone. The interactions with these countries focused on the areas of Civil Services, Personnel Management and Public Administration, including Reforms Initiatives, Capacity Building and Skills up-gradation, Empowering Civil Service, e-Governance, empowering citizen by Right to Information and as strengthening vigilance for combating corruption.