Administrative Reforms Commission's 6th Report titled "Local Governance – An Inspiring Journey into the Future"

Details of the Government's decisions on the recommendations and 'Action taken' thereon

S.	Recommendations made by Administrative	Government's Decision
<u>No.</u> 1.	Reforms Commission1. (Para 3.1.1.12) The Principle of Subsidiaritya. Article 243 G should be amended as follows:"Subject to the provisions of this Constitution, theLegislature of a State shall, by law, vest a Panchayat atthe appropriate level with such powers and authorityas are necessary to enable them to function asinstitutions of self government in respect of allfunctions which can be performed at the local levelincluding the functions in respect of the matters listedin the Eleventh Schedule". (1)	(a) Not accepted.
2.	b. Article 243 W should be similarly amended to empower urban local bodies.(2)	(b) Not accepted.
	2. (Para 3.1.2.4) Strengthening the Voice of Local	
3.	Bodies a. Parliament may by law provide for constitution of a Legislative Council in each State, consisting of members elected by the local governments.(3)	(a) Not accepted.
4.	3. (Para 3.1.3.11) Structure of Local Bodies a. Article 243B(1) should be amended to read as follows: "There shall be constituted in every State, as the State Legislature may by law provide, Panchayats at appropriate levels in accordance with the provisions of this part".(4)	a) Not accepted.
5.	b. The Constitutional provisions relating to reservation of seats (Article 243 D) must be retained in the current form to ensure adequate representation to the under- privileged sections and women.(5)	(b) Accepted. Article 243 D would be retained in its present form
6.	c. Members of Parliament and State Legislatures should not become members of local bodies.(6)	(c) Not accepted.
7.	d. Article 243 C(1) should be retained.(7)	(d) Accepted
8.	e. Article 243 C (2 & 3) should be repealed and supplanted by Article 243 C(2) as follows: 243 C(2) Subject to the provisions of this part, the Legislature of a State may, by law, make provisions with respect to composition of Panchayats and the manner of elections provided that in any tier there shall be direct election of at least one of the two	(e) to (g) Not accepted .

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
	offices of Chairperson or members. Provided that in case of direct elections of members in any tier, the ratio between the population of the territorial area of a Panchayat at any level and the number of seats in such Panchayat to be filled by election shall, so far as practicable, be the same throughout the State. Also, each Panchayat area shall be divided into territorial constituencies in such manner that the ratio between the population of each constituency and the number of seats allotted to it shall, so far as practicable, be the same throughout the Panchayat area.(8)	
9.	f. There shall be a District Council in every district with representation from both urban and rural areas.(9)	
10.	 g. 243 B (2) should be substituted by: <i>"There shall be constituted in every District, a District Council representing all rural and urban areas in the District and exercising powers and functions in accordance with the provisions of Articles 243 G and 243 W of the Constitution."</i> (10) 4. (Para 3.2.1.12) The Electoral Process 	
11.	a. The task of delimitation and reservation of constituencies should be entrusted to the State Election Commissions (SECs);(11)	(a) to (d) Accepted.
12.	b. Local government laws in all States should provide for adoption of the Assembly electoral rolls for local governments without any revision of names by SECs. For such a process to be effective it is necessary to ensure that the voter registration and preparation of electoral rolls by Election Commission of India is based on geographic contiguity. Similarly the electoral divisions for elections to local bodies should follow the Building Blocks approach;(12) c. The Registration of Electors Rules, 1960, should be amended to define a 'Part' as a compact geographical unit.(13)	
14.	d. In order to achieve convergence between census data and electoral rolls, the boundaries of a 'Part' and an 'Enumeration Block' should coincide.(14)	
15.	 e. Reservation of seats should follow any one of the two principles mentioned below (15) i. In case of single-member constituencies, the rotation can be after at least 2 terms of 5 years each so that there is possibility of longevity of leadership and nurturing of constituencies. ii. Instead of single-member constituencies, elections can be held to multi-member constituencies by the List 	(e) Alternative (ii))was not accepted

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
16.	System, ensuring the reservation of seats. This will obviate the need for rotation thus guaranteeing allocation of seats for the reserved categories. f. The conduct of elections for the elected members of District and Metropolitan Planning Committees should be entrusted to the State Election Commission.(16)	(f) Accepted.
17.	 5. (Para 3.2.2.6) Constitution of the State Election Commission a. The State Election Commissioner should be appointed by the Governor on the recommendation of a collegium, comprising the Chief Minister, the Speaker of the State Legislative Assembly and the Leader of Opposition in the Legislative Assembly.(17) b. An institutional mechanism should be created to bring the Election Commission of India and the SECs on a common platform for coordination, learning from each other's experiences and sharing of resources.(18) 	(a) & (b) Accepted.
19.	6. (Para 3.2.3.4) Correcting the Urban Rural Imbalance in Representation in Legislative Bodies a. In order to set right the electoral imbalance between the urban and rural population in view of rapid urbanisation, an adjustment of the territorial constituencies - both for the Lok Sabha and the Legislative Assembly – within a State should be carried out after each census. Articles 81, 82, 170, 330 and 332 of the Constitution would need to be amended.(19)	(a) Not accepted.
20.	7. (Para 3.3.1.7) Devolution of Powers and Responsibilities a. There should be clear delineation of functions for each level of local government in the case of each subject matter law. This is not a one-time exercise and has to be done continuously while working out locally relevant socio-economic programmes, restructuring organisations and framing subject-matter laws.(20)	(a) to (c) Accepted.
21. 22.	b. Each subject-matter law, which has functional elements that are best attended to at local levels, should have provision for appropriate devolution to such levels – either in the law or in subordinate legislation. All the relevant Union and State laws have to be reviewed urgently and suitably amended.(21) c. In the case of new laws, it will be advisable to add a 'local government memorandum' (on the analogy of financial memorandum and memorandum of	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
23.	 subordinate legislation) indicating whether any functions to be attended to by local governments are involved and if so, whether this has been provided for in the law.(22) d. In case of urban local bodies, in addition to the functions listed in the Twelfth Schedule, the following should be devolved to urban local bodies: . School education; 	(d) Accepted.
	 Public health, including community health centres/area hospitals; Traffic management and civic policing activities; Urban environment management and heritage; and Land management, including registration. These, however, are only illustrative additional functions and more such functions could be devolved to urban local bodies by the respective States.(23) 	
24.	 8. (Para 3.4.20) Framework Law for Local Bodies a. Government of India should draft and place before Parliament, a Framework Law for local governments. The Framework Law could be enacted under Article 252 of the Constitution on the lines of the South African Act, for the States to adopt. This Law should lay down the broad principles of devolution of powers, responsibilities and functions to the local governments and communities, based on the following: Principle of Subsidiarity Democratic Decentralisation Delineation of Functions Devolution in Real Terms Convergence Citizen Centricity (24) 	(a) Not accepted.
25.	 9. (Para 3.5.2.18) The State Finance Commission (SFC) a. This Commission endorses and reiterates the views of the Twelfth Finance Commission regarding the working of the SFCs as listed in paragraph 3.5.2.8.(25) 	(a) to (j) Accepted.
26.	b. Article 243 I (1)of the Constitution should be amended to include the phrase "at such earlier time" after the words "every fifth year".(26)	
27.	c. Each State should prescribe through an Act, the qualifications of persons eligible to be appointed as Members of the State Finance Commission.(27)	
28.	d. SFCs should evolve objective and transparent norms for devolution and distribution of funds. The norms should include area-wise indices for backwardness. State Finance Commissions should link	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	the devolution of funds to the level/quality of civic amenities that the citizens could expect. This could then form the basis of an impact evaluation.(28)	
29.	e. The Action Taken Report on the recommendations of the SFC must compulsorily be placed in the concerned State Legislature within six months of submission and followed with an annual statement on the devolution made and grants given to individual local bodies and the implementation of other	
30.	recommendations through an appendix to the State budget documents.(29) f. Incentives can be built into devolution from the Union to the States to take care of the need to improve devolution from the States to the third tier of	
31.	governments.(30) g. Common formats, as recommended by the Twelfth Finance Commission (TFC) must be adopted, and annual accounts and other data must be compiled and updated for use by the SFCs.(31)	
32.	h. SFCs should carry out a more thorough analysis of the finances of local bodies and make concrete recommendations for improvements in their working. In case of smaller local bodies such recommendations could be broad in nature, but in case of larger local bodies, recommendations should be more specific. With historical data being available with the SFC, and with the improvement in efficiency of data collection, the SFC would be in a position to carry out the required detailed analysis. The special needs of large urban agglomerations particularly the Metropolitan cities should be specially addressed by the SFC.(32)	
33.	i. SFCs should evolve norms for staffing of local bodies.(33)	
34.	j. It is necessary that a mechanism be put in place which reviews the implementation of all the recommendations of the SFCs. If considered necessary, devolution of funds could be made conditional to local bodies agreeing to implement the recommendations of the SFCs.(34)	
	10. (Para 3.6.16) Capacity Building for Self Governance	
35.	a. Capacity building efforts in rural and urban local self governing institutions must attend to both the organisation building requirements as also the professional and skills upgradation of individuals associated with these bodies, whether elected or appointed. Relevant Panchayat and Municipal legislations and manuals framed thereunder must contain clear enabling provisions in this respect. There should be special capacity building programmes for	(a) to (g) Accepted.

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	women members.(35)	
36.	b. State Governments should encourage local bodies to	
	outsource specific functions to public or private	
	agencies, as may be appropriate, through enabling	
	guidelines and support. Outsourcing of activities	
	should be backed by development of in-house capacity	
	for monitoring and oversight of outsourced activities.	
	Likewise, transparent and fair procurement procedures	
	need to be put in place by the State Government to	
	improve fiscal discipline and probity in the local	
	bodies.(36)	
37.	c. Comprehensive and holistic training requires	
	expertise and resources from various subject matter	
	specific training institutes. This can be best achieved	
	by 'networking' of institutions concerned with various	
	subjects such as financial management, rural	
	development, disaster management and general	
	management. This should be ensured by the nodal	
	agencies in State Governments.(37)	
38.	d. As an aid to capacity building, suitable schemes	
	need to be drawn up under State Plans for Rural and	
	Urban Development for documentations of case	
	studies, best practices and evaluation with reference to	
	the performance of the prescribed duties and	
	responsibilities of such bodies.(38)	
39.	e. Training of elected representatives and personnel	
	should be regarded as a continuing activity.	
	Expenditure requirement on training may be taken into	
	account by the State Finance Commissions while	
	making recommendations.(39)	
40.	f. Academic research has a definite role to play in	
	building long-term strategic institutional capacity for	
	greater public good. Organisations like the Indian	
	Council of Social Science Research must be	
	encouraged to fund theoretical, applied and action	
	research on various aspects of the functioning of local	
	bodies.(40)	
41.	g. A pool of experts and specialists (e.g. engineers,	
	planners etc.) could be maintained by a	
	federation/consortium of local bodies. This common	
	pool could be then accessed by the local bodies	
	whenever required for specific tasks.(41)	
	11. (Para 3.7.5.6) Decentralised Planning	
42.	a. A District Council should be constituted in all	(a) Not accepted.
	districts with representation from rural and urban	· · · · · · · · · · · · · · · · · · ·
	areas. It should be empowered to exercise the powers	
	and functions in accordance with Articles 243 G and	
	243 W of the Constitution. In that event, the DPCs	
	will either not exist or become, at best, an advisory	
	arm of the District Council. Article 243 (d) of the	
	Constitution should be amended to facilitate this.(42)	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
43.	b. In the interim and in accordance with the present	(b) to (h) Accepted. It was noted that the
	constitutional scheme, DPCs should be constituted in	Planning Commission had already issued
	all States within three months of completion of	guidelines which the States need to
	elections to local bodies and should become the sole	implement.
	planning body for the district. The DPC should be	
	assisted by a planning office with a full time District	
	Planning Officer.(43)	
44.	c. For urban districts where town planning functions	
	are being done by Development Authorities, these authorities should become the technical/planning arms	
	of the DPCs and ultimately of the District	
	Council.(44)	
45.	d. A dedicated centre in every district should be set up	
	to provide inputs to the local bodies for preparations of	
	plans. A two-way flow of information between	
	different levels of government may also be	
	ensured.(45)	
46.	e. The guidelines issued by the Planning Commission	
	pertaining to the preparation of the plan for the district	
	and the recommendations of the Expert Group	
	regarding the planning process at the district level	
47.	should be strictly implemented.(46) f. Each State Government should develop the	
4/.	methodology of participatory local level planning and	
	provide such support as is necessary to institutionalise	
	a regime of decentralised planning.(47)	
48.	g. States may design a planning calendar prescribing	
	the time limits within which each local body has to	
	finalise its plan and send it to the next higher level, to	
	facilitate the preparation of a comprehensive plan for	
49.	the district.(48)	
49.	h. State Planning Boards should ensure that the district plans are integrated with the State plans that are	
	prepared by them. It should be made mandatory for	
	the States to prepare their development plans only	
	after consolidating the plans of the local bodies. The	
	National Planning Commission has to take the	
	initiative in institutionalising this process.(49)	
50	(Para 3.7.6.2.4) a. The function of planning for urban areas has to be	(a) to (a) ; Accortad
50.	a. The function of planning for urban areas has to be clearly demarcated among the local bodies and	(a) to (e): Accepted.
	planning committees. The local bodies should be	
	responsible for plans at the layout level. The	
	DPCs/District Councils	
	– when constituted – and MPCs should be responsible	
	for preparation of regional and zonal plans. The level	
	of public consultation should be	
	enhanced at each level.(50)	
51.	b. For metropolitan areas, the total area likely to be	
	urbanised (the extended metropolitan region) should	
	be assessed by the State Government and an MPC constituted for the same which may be deemed to be a	
	constituted for the same which may be deemed to be a	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	DPC for such areas. As such an area will usually cover	
	more than one district, DPCs for those districts should	
	not be constituted (or their jurisdictions may be	
	limited to the rural portion of the revenue district	
	concerned). The MPCs should be asked to draw up a	
	Master Plan/CDP for the entire metropolitan area	
	including the peri-urban areas.(51)	
52.	c. The planning departments of the Development	
	Authorities (DAs) should be merged with the DPCs	
	and MPCs who will prepare the master plans and	
	zonal plans.(52)	
53.	d. The task of enforcement and regulation of the	
	master plans/CDPs drawn up by the MPCs should be	
	the specific statutory responsibility of all the local	
	bodies falling within the extended metropolitan region	
	concerned.(53)	
54.	e. The monopoly role of Development Authorities	
	(DAs) in development of land for urban uses,	
	wherever it exists, should be done way with. However,	
	public agencies should continue to play a major role in	
	development of critical city level infrastructure as well	
	as low cost housing for the poor. For this purpose, the	
	engineering and land management departments of the	
	DAs should be merged with the concerned	
	Municipality/ Corporation.(54)	
	12. (Para 3.8.6) Accountability and Transparency	
55.	a. Audit committees may be constituted by the State	(a) to (j) Accepted except that the
	Governments at the district level to exercise oversight	constitution of the District Council is not
	regarding the integrity of financial information,	acceptable (11(a)) as it would alter the
	adequacy of internal controls, compliance with the	existing structure of PRIs.
	applicable laws and ethical conduct of all persons	
	involved in local bodies. These committees must have	
	independence, access to all information, ability to	
	communicate with technical experts, and	
	accountability to the public. For Metropolitan	
	Corporations, separate audit committees should be	
	constituted. Once the District Councils come into	
	existence, a special committee of the District Council	
	may examine the audit reports and other financial	
	statements of the local bodies within the district. Such	
	committee	
	may also be authorised to fix responsibility for	
	financial lapses. In respect of the audit reports of the	
	District Council itself, a special committee of the	
	Legislative Council may discharge a similar	
51	function.(55)	
56.	b. There should be a separate Standing Committee of	
	the State Legislature for the local Bodies. This	
	Committee may function in the manner of a Public	
1	Accounts Committee.(56)	
57.	c. A local body Ombudsman should be constituted on the lines suggested below. The respective State	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
	Panchayat Acts and the Urban local Bodies Acts	
	should be amended to include provisions pertaining to	
	the local body Ombudsman.	
	i. Local body Ombudsman should be constituted for a	
	group of districts to look into complaints of corruption	
	and maladministration against functionaries of local	
	bodies, both elected members and officials. For this,	
	the term 'Public Servant' should be defined	
	appropriately in the respective State legislations.	
	ii. Local body Ombudsman should be a single member	
	body appointed by a Committee consisting of the	
	Chief Minister of the State, the	
	Speaker of the State Legislative Assembly and the	
	Leader of the Opposition in the Legislative Assembly.	
	The Ombudsman should	
	be selected from a panel of eminent persons of	
	impeccable integrity and should not be a serving	
	government official.	
	iii. The Ombudsman should have the authority to	
	investigate cases and submit reports to competent	
	authorities for taking action. In case of complaints and	
	grievances regarding corruption and maladministration	
	against local bodies in general and its elected	
	functionaries, the local body Ombudsman should send	
	its report to the Lokayukta who shall forward it to the Governor of the State with its recommendations. In	
	case of disagreement with the recommendations of the Ombudsman, the reasons must be placed in the public	
	domain.	
	iv. In case of a Metropolitan Corporations, a separate	
	Ombudsman should be constituted.	
	v. Time limits may be prescribed for the Ombudsman	
	to complete its investigations into complaints.(57)	
58.	d. In case of complaints and grievances related to	
	infringement of the law governing elections to these	
	local bodies, leading to suspension/	
	disqualification of membership, the authority to	
	investigate should lie with the State Election	
	Commission who shall send its recommendations to	
	the Governor of the State.(58)	
59.	e. In the hierarchy of functionaries under the control of	
	local bodies, functions should be delegated to the	
	lowest appropriate functionary in order to facilitate	
	access to citizens.(59)	
60.	f. Each local body should have an in-house mechanism	
	for redressal of grievances with set norms for	
	attending and responding to citizens'	
	grievances.(60)	
61.	g. For establishing robust social audit norms, every	
	State Government must take immediate steps to	
	implement the action points suggested in para 5.9.5 of	
	the Report of the Expert Group on 'Planning at the	
	Grass roots Level'.(61)	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
62.	h. It should be ensured that suo motu disclosures under the Right to Information Act, 2005 should not be confined to the seventeen items provided in Section 4(1) of that Act but other subjects where public interest exists should also be covered.(62)	
63.	i. A suitable mechanism to evolve a system of benchmarking on the basis of identified performance indicators may be adopted by each State. Assistance of independent professional evaluators may be availed in this regard.(63)	
64.	j. Evaluation tools for assessing the performance of local bodies should be devised wherein citizens should have a say in the evaluation. Tools such as 'Citizens' Report Cards' may be introduced to incorporate a feedback mechanism regarding performance of local bodies.(64)	
65.	13. (Para 3.9.22) Accounting and Audit a. The accounting system for the urban local bodies (ULBs) as provided in the National Municipal Accounts Manual (NMAM) should be adopted by the State Governments.(65)	(a) to (e) Accepted.
66.	b. The financial statements and balance sheet of the urban local bodies should be audited by an Auditor in the manner prescribed for audit of Government Companies under the Companies Act, 1956 with the difference that in the case of audit of these local bodies, the C&AG should prescribe guidelines for empanelment of the Chartered Accountants and the selection can be made by the State Governments within these guidelines. The audit to be done by the Local Fund Audit or the C&AG in discharge of their responsibilities would be in addition to such an audit.(66)	
67.	c. The existing arrangement between the Comptroller & Auditor General of India and the State Governments with regard to providing Technical Guidance and Supervision (TGS) over maintenance of accounts and audit of PRIs and ULBs should be institutionalised by making provisions in the State Laws governing local bodies.(67)	
68.	d. It should be ensured that the audit and accounting standards and formats for Panchayats are prepared in a way which is simple and comprehensible to the elected representatives of the PRIs.(68)	
69. 70.	e. The independence of the Director, Local Fund Audit (DLFA) or any other agency responsible for audit of accounts of local bodies should be institutionalised by making the office independent of the State administration. The head of this body should be appointed by the State Government from a panel vetted by the C&AG.(69) f. Release of Finance Commission Grants to the local	(f) Not accepted

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
71.	bodies may be made conditional on acceptance of arrangements regarding technical supervision of the C&AG over audit of accounts of local bodies. (70) g. Audit reports on local bodies should be placed before the State Legislature and these reports should be discussed by a separate committee of the State Legislature on the same lines as the Public Accounts	(g) to (k) Accepted.
72.	Committee (PAC).(71) h. Access to relevant information/records to DLFA/designated authority for conducting audit or the C&AG should be ensured by incorporating suitable provisions in the State Laws governing local bodies.(72)	
73.	i. Each State may ensure that the local bodies have adequate capacity to match with the standards of accounting and auditing.(73)	
74.	j. The system of outcome auditing should be gradually introduced. For this purpose the key indicators of performance in respect of a government scheme will need to be decided and announced in advance.(74)	
75.	k. To complement institutional audit arrangements, adoption and monitoring of prudent financial management practices in the local bodies should be institutionalised by the State Governments by legislating an appropriate law on Fiscal Responsibility for local Bodies.(75)	
76.	 14. (Para 3.10.1.2) Information and Communication Technology a. Information and Communication Technology should be utilised by the local governments in process simplification, enhancing transparency and accountability and providing delivery of services through single window.(76) 	(a) Accepted
77.	15. (Para 3.10.2.8) Space Technology a. Space technology should be harnessed by the local bodies to create an information base and for providing	(a) & (b) Accepted
78.	services.(77) b. Local governments should become one point service centres for providing various web based and satellite based services. This would however require capacity building in the local governments.(78)	
79.	16. (Para 4.1.3.5) Size of the Gram Panchayat a. States should ensure that as far as possible Gram Panchayats should be of an appropriate size which would make them viable units of self-governance and also enable effective popular participation. This exercise will need to take into account local geographical and demographic conditions.(79)	(a) Accepted.
80.	17. (Para 4.1.4.4) Ward Sabha - its Necessity a. Wherever there are large Gram Panchayats, States	(a) Accepted.

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
	should take steps to constitute Ward Sabhas which will exercise in such Panchayats, certain powers and functions of the Gram Sabha and of the Gram Panchayat as may be entrusted to them.(80)	
	18. (Para 4.1.5.4) Personnel Management in PRIs	
81.	 a. Panchayats should have power to recruit personnel and to regulate their service conditions subject to such laws and standards as laid down by the State Government. Evolution of this system should not be prolonged beyond three years. Until then, the Panchayats may draw upon, for defined periods, staff from departments/agencies of the State Government, on deputation.(81) b. In all States, a detailed review of the staffing pattern and systems, with a zero-based approach to PRI 	(a) & (b) Accepted. However, any fresh recruitment should not result in an increase in the overall administrative cost.
	staffing, may be undertaken over the next one year in order to implement the policy of PRI ownership of staff. The Zila Parishads, particularly, should be associated with this exercise.(82)	
83.	19. (Para 4.1.6.8) PRIs and the State Government a. The provisions in some State Acts regarding approval of the budget of a Panchayat by the higher tier or any other State authority should be abolished.(83)	(a) to (e) Accepted.
84.	b. State Governments should not have the power to suspend or rescind any resolution passed by the PRIs or take action against the elected representatives on the ground of abuse of office, corruption etc. or to supersede/ dissolve the Panchayats. In all such cases, the powers to investigate and recommend action should lie with the local Ombudsman who will send his report through the Lokayukta to the Governor.(84)	
85.	c. For election infringements and other election related complaints, the authority to investigate should be the State Election Commission who will send its recommendations to the Governor.(85)	
86.	d. If, on any occasion, the State Government feels that there is need to take immediate action against the Panchayats or their elected representatives on one or more of the grounds mentioned in 'b' above, it should place the records before the Ombudsman for urgent investigation. In all such cases, the Ombudsman will send his report through Lokayukta to the Governor in a specified period.(86)	
87.	e. In all cases of disagreements with the recommendations made by the local Ombudsman/ Lokayukta, the reasons will need to be placed in the	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	public domain.(87)	
	20. (Para 4.1.7.8) Position of Parastatals	
88.	a. Parastatals should not be allowed to undermine the	(a) to (e) Accepted.
	authority of the PRIs.(88)	
89.	b. There is no need for continuation of the District	
	Rural Development Agency (DRDA). Following the	
	lead taken by Kerala, Karnataka and West Bengal, the	
	DRDAs in other States also should be merged with the	
	respective District Panchayats (Zila Parishad). Similar	
	action should be taken for the District Water and	
	Sanitation Committee (DWSC).(89)	
90.	c. The District Health Society (DHS) and FFDA	
200	should be restructured to have an organic relationship	
	with the PRIs.(90)	
91.	d. The Union and State Governments should normally	
	not setup special committees outside the PRIs.	
	However, if such specialised committees are required	
	to be set-up because of professional or technical	
	requirements, and if their activities coincide with those	
	listed in the Eleventh Schedule, they should, either	
	function under the overall supervision and guidance of	
	the Panchayats or their relationship with the PRIs	
	should be worked out in consultation with the	
	concerned level of Panchayat.(91)	
92.	e. Community level bodies should not be created by	
	decisions taken at higher levels. If considered	
	necessary the initiative for their creation should come	
	from below and they should be accountable to	
	PRIs.(92)	
0.2	21. (Para 4.2.3.10) Activity Mapping	
93.	a. States must undertake comprehensive activity	(a) Accepted.
	mapping with regard to all the matters mentioned in	
	the Eleventh Schedule. This process should cover all	
	aspects of the subject viz; planning, budgeting and	
	provisioning of finances. The State Government	
	should set-up a task force to complete this work within $(0,2)$	
94.	one year.(93) b. The Union Government will also need to take	(b) Accepted.
74.	similar action with regard to Centrally Sponsored	
	Schemes.(94)	
	22. (Para 4.2.4.2) Devolving Regulatory Functions to the Panchayats	
95.	a. Rural policing, enforcement of building byelaws,	(a) & (b) Accepted. However, control of
<i>3</i> 3.	issue of birth, death, caste and residence certificates,	local bodies over police functions was not
	issue of voter identity cards, enforcement of	agreed to.
		agreed to.
	regulations pertaining to weights and measures are some of the regulatory functions which should be	
	entrusted to Panchayats. Panchayats may also be	
	empowered to manage small endowments and charities. This could be done by suitably modifying	
	charities. This could be done by suitably modifying	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
96.	the laws relating to charitable endowments.(95) b. Regulatory functions which can be performed by the Panchayats should be identified and devolved on a continuous basis.(96)	
	23. (Para 4.3.5.3) Resource Generation by the	
	Panchayats	
97.	a. A comprehensive exercise needs to be taken up regarding broadening and deepening of the revenue base of local governments. This exercise will have to simultaneously look into four major aspects of resource mobilisation viz.	(a) to (j) Accepted.
	(i) potential for taxation (ii) fixation of realistic tax rates (iii) widening of tax base and (iv) improved collection. Government may incorporate this as one of the terms of reference of the Thirteenth Finance	
	Commission.(97)	
98.	b. All common property resources vested in the Village Panchayats should be identified, listed and made productive for revenue generation.(98)	
99.	c. State Governments should by law expand the tax	
	domain of Panchayats. Simultaneously it should be	
	made obligatory for the Panchayats to levy taxes in	
100	this tax domain.(99)	
100	d. At the higher level, the local bodies could be encouraged to run/ manage utilities such as transport,	
	water supply and power distribution on a sound	
	financial basis and viability.(100)	
101	e. The expanded tax domain could interalia include	
	levies on registration of cattle, restaurants, large shops,	
102	hotels, cybercafés and tourist buses etc.(101) f. The role of State Governments should be limited to	
102	prescribing a band of rates for these taxes and levies.(102)	
103	g. PRIs should be given a substantial share in the	
	royalty from minerals collected by the State	
	Government. This aspect should be considered by the SFCs while recommending grants to the PRIs.(103)	
104	h. State Governments should consider empowering the	
	PRIs to collect cess on the royalty from mining	
	activities. In addition they should also be given power	
	to impose and collect additional/special surcharge	
105	from such activities (mines/minerals/ plants).(104) i. Innovative steps taken by the States and the PRIs to	
103	augment their resources must be rewarded by linking	
	Central Finance Commission and State Finance	
	Commission grants to such measures. States may	
	reward better performing PRIs through special	
107	incentives.(105)	
106	j. In the tax domain assigned to PRIs, Village Panchayats must have primary authority over taxation	
	Panchayats must have primary authority over taxation. However, where such taxation has inter-Panchayat	
	remifications, the local government institutions at	
	higher levels	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	- Intermediate Panchayat and Zila parishad could be	
	given concurrent powers subject to a ceiling.	
	Whenever a tax/fee is imposed by the higher tier, such	
	taxes should be collected by the concerned Village	
	Panchayats.(106)	
	24. (Para 4.3.7.5) Transfer of Funds to the	
	Panchayats	
107	a. Except for the specifically tied, major Centrally	(a) to (e) Accepted.
10.	Sponsored Schemes and special purpose programmes	
	of the States, all other allocations to the Panchayati	
	Raj Institutions should be in the form of untied funds.	
	The allocation order should contain only a brief	
	description of broad objectives and expected	
	outcomes.(107)	
108	b. State Governments should modify their rules of	
100	financial business to incorporate the system of	
	separate State and District sector budgets, the	
	later indicating district-wise allocations.(108)	
109	c. There should be a separate Panchayat sector line in	
107	the State budget.(109)	
110	d. State Governments should make use of the software	
	on "fund transfer to Panchayats" prepared by the	
	Union Panchayati Raj Ministry for speedy transfer of	
	funds.(110)	
111	e. State Governments should release funds to the	
	Panchayats in such a manner that these institutions get	
	adequate time to use the allocation during the year	
	itself. The fund release could be in the form of equally	
	spaced instalments. It could be done in two	
	instalments; one at the beginning of the financial year	
	and the other by the end of September of that	
	year.(111)	
	25. (Para 4.3.8.2) PRIs and Access to Credit	
112	a. For their infrastructure needs, the Panchayats should	(a) Accepted.
	be encouraged to borrow from banks/financial	
	institutions. The role of the State Government should	
	remain confined only to fixing the limits of	
	borrowing.(112)	
	26. (Para 4.3.9.5) Local Area Development Schemes	
113	a. The flow of funds for all public development	(a) GoM deferred decision on
	schemes in rural areas should be exclusively routed	recommendation relating to flow of funds.
	through Panchayats. Local Area Development	
	Authorities, Regional Development Boards and other	
	organization having similar functions should	
	immediately be wound up and their functions and	
	assets transferred to the appropriate level of the	
	Panchayat.(113)	(b) Not accepted
114	b. As recommended by the Commission in its report	
-	on "Ethics in Governance", the Commission reiterates	
	that the schemes of MPLAD and MLALAD should be	
	abolished.(114)	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
115	a. The Commission while endorsing the views of the	(a) to (d) Accepted.
	Expert Group on Planning at the Grass roots Level as	
	given at Annexure-IV(2) to this Report,	
	recommends that there has to be territorial/	
	jurisdictional/functional convergence in implementing	
	Centrally Sponsored Schemes.(115)	
116	b. The centrality of PRIs in these schemes must be	
	ensured if they are to deal with the matters listed in the	
	Eleventh Schedule.	
	(i) In all such schemes, the Gram/Ward Sabha should	
	be accepted as the most important/cutting edge	
	participatory body for implementation,	
	monitoring and audit of the programmes.	
	(ii) Programme committees dealing with functions	
	under the Eleventh Schedule and working exclusively	
	in rural areas need to be subsumed by the respective	
	panchayats and their standing bodies. Some others	
	having wider roles may need to be restructured to have	
	an organic relationship with the Panchayats.	
	(iii) In the programmes, where the activities percolate to areas and habitations below a Panchayat/Ward	
	level, a small local centre committee should be formed	
	to support these activities. This Centre committee	
	should be only a deliberative body with responsibility	
	to provide regular feedback to the Gram Sabha/Ward	
	Sabha and be accountable to it.(116)	
117	c. The Ministry sanctioning the programme should	
	issue only broad guidelines leaving scope for	
	implementational flexibility so as to ensure	
	local relevance through active involvement of the	
	Panchayats.(117)	
118	d. All Centrally Sponsored programmes should have	
	properly demarcated goals and there should be a	
	mechanism to assess their socio-economic	
	impact over a given period of time. The NSSO may be	
	suitably strengthened and assigned this task.(118)	
	28. (Para 4.4.8.6) Information, Education and	
	Communication - IEC	
119	a. A multi-pronged approach using different modes of	(a) to (c) Accepted.
	communication like the print media, the visual media,	
	electronic media, folk art and plays etc. should be	
	adopted to disseminate information and create	
	awareness about Panchayati Raj. It should be ensured	
	that there is a convergence in approach to achieve	
100	synergies and maximise reach.(119)	
120	b. The Union Ministry of Information and	
	Broadcasting should devise a mechanism in	
	consultation with the Union Ministry of Panchayati	
	Raj, Ministry of Rural Development and Ministry of	
	Agriculture and other concerned Ministries for	
121	effectively implementing this activity.(120) c. Rural broadcasting should become a full-fledged	
141	independent activity of the All India Radio. Rural	
	mucpendent activity of the All Inuta Raulo. Rula	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
110.	broadcasting units should be based in the districts and the broadcasts should be primarily in the local language(s) prevalent in the district. These programmes should focus on issues related to Panchayati Raj Institutions, rural development, agriculture, Right to Information and relevant ones on public health, sanitation, education etc.(121)	
122.	29. (Para 4.5.4) Rule of Panchayats in Delivery of Servicesa. In terms of the Eleventh Schedule of the	(a) & (b) Accepted.
	Constitution, local level activities of elementary education, preventive and promotive health care, water supply, sanitation, environmental improvement and nutrition should immediately be transferred to the appropriate tiers of the PRIs.(122)	
123.	b. State Governments need to prepare an overarching Service Delivery Policy outlining the framework within which each department could lay down detailed guidelines for preparation of Service Delivery Plans.(123)	
	30. (Para 4.5.5.6) Resource Centre at the Village	
124	Level a. Steps should be taken to set up Information and Communication Technology (ICT) and space Technology enabled Resource Centres at the Village and Intermediate Panchayat levels for local resource mapping and generation of local information base.(124)	(a) to (c) Accepted. However, it would need to be ensured that these Centres take into account the Department of Information Technology's initiative to set up 1,00,000 Common Service Centres (CSC).
125	b. These Resource Centres should also be used for documenting local traditional knowledge and heritage.(125)	
126	c. Capacity building should be attempted at the local level by shifting the currently available post school generalistic education to a skill and technology based system having focus on farm & animal husbandry practices, computer applications, commercial cropping and soil and water management.(126)	
127	 31. (Para 4.6.1.2.3) Local Government in the Fifth Schedule Areas a) The Union and State legislations that impinge on provisions of PESA should be immediately modified so as to bring them in conformity with the Act.(127) 	(a) Accepted.

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
128	b) If any State exhibits reluctance in implementing the provisions of PESA, Government of India may consider issuing specific directions to it in accordance with the powers given to it under Proviso 3 of Part A of the Fifth Schedule.(128)	(b) Not accepted.
129	32. (Para 4.6.1.4.4) Effective Implementation of PESA a. Regular Annual Reports from the Governor of every State as stipulated under the Fifth Schedule, Part A (3) of the Constitution must be given due importance. Such reports should be published immediately and placed in the public domain.(129)	(a) to (c) Accepted subject to the views of MHA being obtained in this matter.
130 131	b. In order to ensure that women are not marginalised in meetings of the Gram Sabha, there should be a provision in the PESA Rules and Guidelines that the quorum of a Gram Sabha meeting will be acceptable only when out of the members present, at least thirty- three per cent are women.(130) c. Each State should constitute a group to look into strengthening of the administrative machinery in Fifth Schedule areas. This group will need to go into the issues of (i) special administrative arrangements, (ii) provision of hardship pay, (iii) other incentives, and (iv) preferential treatment in accommodation and education. All expenditure in this regard should be treated as charged expenditure under Article 275 of the Constitution.(131)	
132 133	 33. (Para 4.6.1.5.3) Effictive Implementation of the Tribal Sub-Plan (TSP) a. Keeping in view the inadequacy of the past efforts, State Governments should form a special planning unit (consisting of professionals and technically qualified personnel) to prepare their Tribal-Sub Plan.(132) b. A certain portion of the allocation under TSP should 	(a) to (c) Accepted subject to consultation with the Ministry of Finance and the Ministry of Tribal Affairs on the recommendations.
134	be made non-lapsable on the pattern of the Non Lapsable Central Pool of Resources (NLCPR) created for the North-Eastern States. A special cell may be set up in the Ministry of Tribal Affairs to monitor expenditure from this fund.(133) c) The government may consider preparing an impact assessment report every year with respect to the States covered under PESA. This exercise may be assigned to a national level institute which has done similar	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	work in the past e.g. National Council for Applied	
	Economic Research (NCAER), National Institute of	
	Public Finance and Policy (NIPFP), National Sample	
	Survey Organisation (NSSO) or some other suitable	
	agency. This agency will rate the performance of the	
	State on predetermined indices.(134)	
	34. (Para 5.1.4) Urbanisation and Growth	
135	a. A new National Commission on Urbanisation	(a) Accepted.
	should be constituted by Government to suggest	
	measures to deal with the rapid urbanisation,	
	including the large cities and bring about more	
	balanced and efficient urbanisation in the	
	country.(135)	
	35. (Para 5.2.2.4) Proposed Basic Structure - Ward	
	Committees and Area Sabhas	
136	a. Government may consider the adoption of a	(a) to (j) Accepted.
	common categorisation of urban bodies across the	(v) (v) (v)r
	country to improve clarity in their definition so as to	
	assist a systematic planning process and devolution of	
	funds. A categorisation on the lines proposed given in	
	Table 5.6 could be adopted.(136)	
137	b. There should be three tiers of administration in	
157	urban local governments, except in the case of Town	
	Panchayats, where the middle level would not be	
	required. The tiers should be:	
	i. Municipal Council/Corporation (by whatever name	
	it is called);	
	ii. Ward Committees; and	
	iii. Area Committees or Sabhas.(137)	
138	c. Each Area Sabha comprising all citizens in one or	
150	two (or more) polling station areas, should elect, once	
	in five years, a small Committee of Representatives.	
	The Committee of Representatives would elect one	
	person who would chair the meetings of the Area	
	Sabha and would represent the Area Sabha in the	
	relevant Ward Committee. The State may, by law,	
	prescribe the procedure and other details for such	
	election;(138)	
139	d. Ward Committees should be set up in every	
107	Ward/Corporator's Division, The present system of	
	having more than one ward in a Ward Committee	
	needs to be given up;(139)	
140	e. Ward Committees need to be given legitimate	
140	functions which can be handled at that level. These	
	functions could include street lighting, sanitation,	
	water supply, drainage, road maintenance,	
	maintenance of school buildings, maintenance of local	
	hospitals/dispensaries, local markets, parks,	
	playgrounds, etc;(140)	
141	f. Funds allocated for the functions entrusted to the	
141	Ward Committee should be transferred en-bloc to the	
	Ward Committee. The budget proposed by the Ward	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	Committee in respect to the functions allotted to it	
	should be taken into account in formulating the overall	
142	municipal budget;(141)	
142	g. Meetings of the Ward Committee should be widely	
	publicised to ensure maximum citizens'	
1.42	participation;(142)	
143	h. Ward Committees should be given a share of the	
	property taxes collected from the ward, depending on	
144	the locality;(143)	
144	i. The allocation of functional responsibilities between	
	the tiers must be clearly spelt out. While doing so, the	
	principle of subsidiarity should be followed. Broadly,	
	the Area Sabha should perform functions similar to the	
	Gram Sabha such as prioritising developmental	
	activities and identifying beneficiaries under various schemes; and(144)	
145	j. A process of activity mapping similar to the one	
175	taken up for PRIs should be carried out for all ULBs	
	within one year.(145)	
	within one year.(1+5)	
	36. (Para 5.2.3.2) Zonal System for Large Cities	
146	a. Zonal offices with all administrative powers	(a) Accepted.
1.0	delegated to them may be set up immediately in	(a) recepted.
	Metropolitan Corporations and Municipal	
	Corporations and become the main point of contact for	
	people in respect of services and amenities. One zone	
	for every five lakh (or less) population could be	
	considered. Similar zonal offices should also be set up	
	in other big cities within the next three years.(146)	
	37. (Para 5.2.4.3) The Office of the	
	Mayor/Chairperson	
147	a. The functions of chairing the municipal council and	(a) to (e) Not accepted.
14/	exercising executive authority in urban local	(a) to (e) Not accepted.
	government should be combined in the same	
	functionary i.e. Chairperson or Mayor.(147)	
148	b. The Chairperson/Mayor should be directly elected	
170	by popular mandate through a city-wide election.(148)	
149	c. The Chairperson/Mayor will be the chief executive	
	of the municipal body. Executive power should vest in	
	that functionary.(149)	
150	d. The elected Council should perform the functions of	
	budget approval, oversight and framing of regulations	
	and policies.(150)	
151	e. In municipal corporations and metropolitan cities,	
	the Mayor should appoint the Mayor's 'Cabinet'. The	
	members of the Cabinet should be chosen by the	
	Mayor from the elected corporators. The Mayor's	
	Cabinet shall not exceed 10 per cent of the strength of	
	the elected Corporation or fifteen, whichever is higher.	
	The Cabinet will exercise executive authority on	
	matters entrusted to them by the Mayor, under his	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission overall control and direction.(151)	
	38. (Para 5.2.5.4) Management Structure of Urban Local Governments	
152	a. The Mayor should be the Chief Executive of the	(a) to (c) Not accepted
132	municipal body while the Commissioner should	(a) to (c) Not accepted
	perform the functions delegated to him/her.(152)	
153	b. The responsibility for selection and appointment of	
133	the Commissioner and other staff may be given to the	
	Metropolitan Corporations within a period of two	
	years. For other bodies this may be done within three	
	years. States should, however, by law, lay down the	
	procedure and conditions of such appointment. For the	
	duration that the Commissioner/ Chief Officer	
	continues to be drawn from the State Government,	
	selection should be made by the Mayor from out of a	
	panel of names sent by the State Government.(153)	
154	c. The Directorates of Municipal Administration,	
	wherever they exist, should be abolished. In case there	
	are State-wide cadres of municipal employees, no	
	fresh appointments to these may be made and the	
	employees should be absorbed in municipal bodies	
	through a due process.(154)	
1.5.5	39. (Para 5.3.3.8) Property Tax Reforms	
155	a. State Governments should ensure that all local	(a) to (i) Accepted.
	bodies switch over to the 'unit area method' or 'capital	
	value method' for assessment of property tax in a time-bound manner.(155)	
156	b. The categories of exemptions from property tax	
130	need to be reviewed and minimised.(156)	
157	c. In order to ensure that unauthorised constructions do	
107	not escape the tax net, State laws should stipulate that	
	levy of tax on any property would not, in itself, confer	
	any right of ownership, in case the property is found to	
	be constructed in violation of any law or	
	regulation.(157)	
158	d. Tax details for all properties should be placed in the	
	public domain to avoid collusion between the	
	assessing authority and the property owner.(158)	
159		
1(0		
100		
161		
101		
159 160 161	e. The State law should also provide for tax on properties belonging to the municipal authorities which are given on lease, to be payable by the occupants.(159) f. The law should provide for the levy of service charge on properties belonging to the Union and State Governments. This service charge should be in lieu of various services provided such as solid waste management, sanitation, maintenance of roads, streetlighting and general civic amenities.(160) g. A periodic physical verification of the properties and the taxes levied on them should be carried out in each municipal area by a separate wing directly under the control of the Chief Executive.(161)	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
162 163	h. A computerised data base of all properties using GIS mapping should be prepared for all municipal areas.(162) i. Randomly selected cases of assessment should be audited by the government auditors as is done by C&AG in case of Union taxes. (163)	
164	40. (Para 5.3.4.2) Octroi a. Octroi should be abolished, but the States should evolve mechanisms to compensate the local governments for the loss of revenue caused by such abolition.(164)	(a) Accepted.
165	 41. (Para 5.3.5.2) Other Taxes a. The following principles should be followed while administering all taxes: i. The manner of determination of tax should be made totally transparent and objective; ii. As far as possible, all levies may be based on self declaration of the tax payer but this should be accompanied by stringent penalties in case of fraud or suppression of facts by the tax payer; iii. The cost of tax collection and of compliance should be reduced to a minimum; iv. There should be an independent unit under the Chief Executive to monitor the collection of all taxes; and v. The appeal against orders of assessing officers should lie with an independent quasi-judicial authority.(165) b. Article 276(2) may be amended to enhance the upper ceiling on Profession Tax and this ceiling should be reviewed periodically.(166) 	(a) Accepted.(b) Accepted.
167 168 169 170	 42. (Para 5.3.6.8) Non Tax Revenues a. A significant portion of grants to the municipalities must be linked with their own efforts at resource raising.(167) b. An impact study should be carried out for all major developments in the city. A congestion charge and/or betterment levy in relation to such projects may be levied wherever warranted.(168) c. The power to impose fines for violation of civic laws should be given to municipal authorities. The relevant laws may be suitably modified.(169) d. The fines prescribed for civic offences need to be enhanced. The amount of fine should be regulated by Rules under the law so that it could be revised periodically without the necessity of an amendment to the law.(170) 	(a) to (d) Accepted.

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	43. (Para 5.3.7.7) Borrowings	
171	a. The limits of borrowings for various municipal	(a) Not accepted
	bodies in a State may be fixed on the recommendation	
	of the SFC.(171)	
172	b. Municipal bodies should be encouraged to borrow	(b) Accepted.
	without Government Guarantees. However, for small	
	municipalities, pooled financing mechanisms will	
	have to be put in place by the State Government.(172)	
173	c. The capacity of the municipalities to handle legal	(c) Accepted.
	and financial requirements of responsible borrowing	
	must be enhanced.(173)	
	44. (Para 5.3.8.7) Leveraging Land as a Resource	
174	a. Municipal bodies should have a periodically	(a) to (d) : Accepted.
	updated database of its properties. IT tools like GIS	
	should be used for this purpose. This database should	
	be in the public domain;(174)	
175	b. Land banks available with the municipalities as well	
	as with the development authorities should be	
	leveraged for generating resources for the	
	municipalities. However, such resources should be	
	used exclusively to finance infrastructure and capital	
	expenditure and not to meet recurring costs.(175)	
176	c. Until the development authorities are merged with	
	urban local bodies, a proportion of the revenue	
	realised by such agencies from the sale of land, say,	
	25%, should be made available to the municipalities	
	for meeting their infrastructure financing needs.(176)	
177	d. The respective municipal laws should provide that	
	any built up property of municipal bodies shall not be	
	given on rent/lease without following a competitive	
	process. Such a lease period shall not exceed five	
	years.(177)	
150	45. (Para 5.4.2.10) Regulatory Services	
178	a. A time-bound programme for updating and	(a) to (d) Accepted.
	simplification of all regulatory provisions relating to	
	the ULBs should be made mandatory. Each State	
	Government should create a task force to examine and	
	suggest simplification of procedures in local	
	governments. This task force could also suggest steps	
	to be taken to reduce discretion and bring objectivity in the field offices of local governments. The city	
	in the field offices of local governments. The city	
	municipal corporations could undertake such an exercise on their own (178)	
179	exercise on their own.(178) b. All service providers in cities should be brought	
1/9		
	under one umbrella by establishing 'one stop service	
	centres. This could be completed within two years in	
	all cities. Call centres, electronic kiosks, web based	
	services and other tools of modern technology should	
	be used by all ULBs to bring speed, transparency and	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
180 181	accountability into delivery of services to the citizens.(179) c. Citizens' charters in all Urban Local Bodies should specify time limits for approvals relating to regulatory services such as licenses and permits and these should be scrupulously adhered to. The charter should also specify the relief available to the citizens in case of non adherence.(180) d. A system of self certification by registered architects for issue of building permits should be introduced in all ULBs with immediate effect, to start with, for individual residential units.(181)	
182 183	 46. (Para 5.4.3.1.5) Creating a Responsive Institutional Framework a. The local government should be responsible for providing civic amenities in its jurisdiction.(182) b. In respect of all downstream activities of a particular State utility, as soon as it enters the geographical and administrative boundary of an Urban Local Body, the Government utility/ parastatal should become accountable to the ULB.(183) 	(a) & (b) Accepted.
	47. (Para 5.4.3.2.8) Water Supply	
184	 a. Urban Local Bodies should be given responsibility for water supply and distribution in their territorial jurisdictions whether based on their own source or on collaborative arrangements with parastatals and other service providers.(184) b. Metropolitan Corporations may be given responsibility for the entire water supply programme from development to distribution. For other urban local bodies, a phased transfer of responsibilities for management of the distribution networks within their territorial jurisdiction while leaving source 	(a) to (g) Accepted.
186	development to the parastatal agency would appear to be the most feasible approach.(185)c. State Finance Commissions may be entrusted with the task of developing suitable normative parameters for different classes of local governments for arriving	
187	at optimum tariff structure.(186) d. Municipal bodies must focus on increasing operational efficiencies – through reduction in pilferage, improving efficiency of staff and use of technology.(187)	
188	e. The municipal bodies should meter all water connection within a time frame. Installing a hierarchy of metering system could help in identifying pilferage. Payment of water charges should be made hassle free through use of Information Technology. As far as possible all water connections should be metered, and	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	if necessary targeted subsidy should be provided to the poorest sections.(188)	
189	f. Infrastructure development plans for water supply	
107	should be integrated with the CDPs.(189)	
190	g. Municipal bye-laws should provide incentives for	
	adoption of water harvesting measures and recycling	
	of waste water for non-potable purposes. In larger	
	cities, non-potable water (recycled treated water)	
	should be used for industries.(190)	
	48. (Para 5.4.3.3.9) Sewerage Management	
101	Constantion of a method of hereiner and methic hardth	
191	a. Sanitation, as a matter of hygiene and public health, must be given due priority and emphasis in all urban	(a) to (d) Accepted.
	areas. In all towns, advance action for laying down	
	adequate infrastructure should be taken to avoid	
	insufficiency of services.(191)	
192	b. Each municipal body should prepare a time bound	
	programme for providing sewerage facilities in slum	
	areas. This should be brought into action through	
	appropriate allocation in the annual budget. Local	
	bodies may impose a cess on the property tax or	
	development charges in order to raise resources for	
	expansion and capacity enhancement of the existing sewerage systems. In order to motivate the local	
	governments to generate additional resources for	
	sewerage management, matching grants may be	
	provided by the Union and State Governments.(192)	
193	c. Community participation and co-production of	
	services should be encouraged by municipal bodies.	
	This should be supplemented by awareness	
	generation.(193)	
194	d. A separate user charge should be introduced in all	
	municipalities, even as a minimum levy, for sanitation	
	and sewerage, as distinct from water charges. State	
	Finance Commissions may be entrusted with the task of developing suitable normative parameters for	
	different classes of local governments for arriving at	
	optimum user charges.(194)	
	49. (Para 5.4.3.5.3) Solid Waste Management and	
	Scavenging	
195	a. In all towns and cities with a population above one	(a) to (f) Accepted.
	lakh, the possibility of taking up public private	
	partnership projects for collection and disposal of	
	garbage may be explored. This should, however, be	
	preceded by development of capacity of the municipal bodies to manage such contracts.(195)	
196	b. Municipal bye-laws/rules should provide for	
170	segregation of waste into definite categories based on	
	its manner of final disposal.(196)	
197	c. Special solid waste management charges should be	
	levied on units generating high amount of solid	
	waste.(197)	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
198	d. Extensive surveys should be carried out by the State	
170	Governments to identify manual scavengers and	
	estimate the number of dry latrines in existence within	
	six months.(198)	
199	e. Following the survey, adequate funds should be	
	allocated for the purpose of eradication of manual	
	scavenging within one year.(199)	
200	f. Central Assistance to States Annual Plan should be	
	tied to eradication of manual scavenging. Funds	
	allocated under the JNNURM should also be linked to	
	it.(200)	
	50. (Para 5.4.3.6.4) Power Utilities and Municipal	
	Bodies	
201	a. Municipal bodies should be encouraged to take	(a) to (c) Accepted.
	responsibility of power distribution in their areas.	
	This, however, should be done after adequate capacity	
	building in these organisations.(201)	
202	b. Municipal building bye-laws should incorporate	
	power conservation measures.(202)	
203	c. Municipal bodies should coordinate the layout plans	
	for the distribution networks of power and other	
	utilities.(203)	
	51. (Para 5.4.4.3) Services for Human Development	
204	a. There has to be a shift in emphasis in the crucial	(a) to (i) Accepted.
	service delivery sectors of education and health from	
	centralised control to decentralised action, from	
	accountability to the State department to	
	accountability to the local communities and from	
205	employment guarantee to service guarantee. (204)	
205	b. It is necessary that all schools are made functionally	
	self-sufficient, in as much as basic facilities and classroom requirements are provided in all urban	
	schools within the next two years.(205)	
206	c. The municipalities, especially the larger ones,	
200	should seek the help of NGOs, the corporate sector	
	and individual volunteers for assistance in running	
	schools. Indeed, it would be useful to initiate a	
	voluntary service element in our social sector to	
	improve service delivery.(206)	
207	d. The trend in urban areas to shift towards private	
	healthcare needs to be seen as an opportunity by the	
	City authorities to concentrate on public health as	
	distinct from clinical services, and on preventive and	
	not only curative aspects of health care.(207)	
208	e. Institution specific standards should be prescribed	
	for schools and hospitals and third party assessments	
	carried out to monitor performance in service delivery.	
	Performance based incentives should be prescribed at	
	all levels by breaking salary ceilings to guarantee	
	service outcomes and linking permanence in service to	
• • -	performance.(208)	
209	f. Recruitment for hospitals and schools should be	

 No. Reforms Commission made to an institution/Society, moving accountable State level recruitment.(209 210 g. Local bodies should ensure converse health systems, sanitation facilities and facilities. Primary level public health urban areas should be managed by t bodies.(210) 211 h. For all services provided by local govies need to develop a set of performance concerned Ministry should lay down brief or this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint wise database about the performance of the set of the s	(a) (a) (b) (c)
 accountable State level recruitment.(20) g. Local bodies should ensure converse health systems, sanitation facilities and facilities. Primary level public health urban areas should be managed by t bodies.(210) h. For all services provided by local govies need to develop a set of performance concerned Ministry should lay down brief for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	(a) (a) (b) (c)
 210 g. Local bodies should ensure converse health systems, sanitation facilities and facilities. Primary level public health urban areas should be managed by t bodies.(210) 211 h. For all services provided by local govies need to develop a set of performance concerned Ministry should lay down brief for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	ergence among drinking water institutions in he urban local vernments there indicators. The oad guidelines overnments (211) ain a State- 'various State should ing all
 health systems, sanitation facilities and facilities. Primary level public health urban areas should be managed by t bodies.(210) 211 h. For all services provided by local gov is need to develop a set of performance concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	drinking water institutions in he urban local vernments there indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 facilities. Primary level public health urban areas should be managed by t bodies.(210) 211 h. For all services provided by local gov is need to develop a set of performance concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	institutions in he urban local vernments there indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 urban areas should be managed by t bodies.(210) 211 h. For all services provided by local gov is need to develop a set of performance concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	he urban local vernments there indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 bodies.(210) h. For all services provided by local govis need to develop a set of performance concerned Ministry should lay down brofor this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	vernments there indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 211 h. For all services provided by local gov is need to develop a set of performance concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 is need to develop a set of performance concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	indicators. The oad guidelines overnments (211) ain a State- various State should ing all Management
 concerned Ministry should lay down br for this purpose. Thereafter, the State G could lay down norms for this purpose. 212 i. The concerned Ministry should maint 	oad guidelines overnments (211) ain a State- various State should ing all Management
for this purpose. Thereafter, the State G could lay down norms for this purpose.212 i. The concerned Ministry should maint	overnments (211) ain a State- various State should ing all Management
could lay down norms for this purpose.212 i. The concerned Ministry should maint	(211) ain a State- various State should ing all Management
212 i. The concerned Ministry should maint	ain a State- various State should ing all Management
5	various State should ing all Management
wise database about the performance of	State should ing all Management
	Management
service delivery systems. Similarly, the	Management
have a database for such services cover	8
municipal bodies.(212)	8
52. (Para 5.4.5.15) Urban Transport 1	$ ad _{ad} = ad ad _{ad} = ad ad _{ad} = ad ad _{ad} = ad ad ad ad ad ad ad ad ad ad$
213 a. Urban Transport Authorities, to be ca	
Metropolitan Transport Authorities in the	
Metropolitan Corporations, should be se	
with population over one million within	
coordinated planning and implementation	
transport solutions with overriding prior	rity to public
transport.(213)	
214 b. UMTAs/UTAs should be given statu	
regulate all modes of public transport, d	
complementary routes for each operator	
as well as service standards, etc. In addi	
UMTAs/UTAs should be given financia	
resources to give or recommend financi	
where necessary, to operators on unviab	
215 c. Integration of land use with transport	
should be made mandatory for all ULBs	
planning bodies such as the DPCs and N	
216 d. Demand for transportation in cities sh	
managed by adopting demand control n	leasures like.
i. Imposition of congestion levies;ii. Pedestrianisation of certain zones; an	d
iii. Reserving access to certain areas on	
public transport.(216)	ly through
217 e. Revitalisation of public transport serv	vices in cities
should be taken up as priority projects u	
JNNURM and by tapping other sources	
has been done in Indore and other cities	
should be to promote well structured pu	
initiatives for modernising and redefinit	-
transport. At the same time the efficience	
existing State owned transport systems	
improved.(217)	
218 f. Public transport systems should gener	ally be multi-
modal. The modes should be based on e	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission viability. High capacity public transport systems like	
	metro rail or high capacity bus systems should form	
	the backbone in mega cities supplemented by other	
	modes like a bus system.(218)	
219	g. While building transport infrastructure in cities, it	
	must be ensured that the needs of the pedestrians, the	
	elderly, the physically challenged and other users of	
	non motorised means of transport are adequately	
	met.(219)	
220	53. (Para 5.4.6.14) JNNURM - A Reform Process a. On the basis of projections, the total investment	(a) to (d) Accepted.
220	needed for urban renewal appears to be far in excess	
	of the funds available. Government must find ways	
	and means to fund this flagship programme –	
	JNNURM – adequately.(220)	
221	b. The conditionalities linking reforms with fund flows	
	should be enforced as per the schedules agreed	
	between the ULBs and the Government of India	
222	without exceptions or relaxations.(221)	
222	c. There should be sectoral allocations for sanitation	
223	and solid waste management.(222) d. Capacity building measures should not be confined	
443	to only the selected towns and should be available for	
	all cities/towns.(223)	
<u> </u>	54. (Para 5.4.7.2) A Critical and Urgent Area of	
	Reform - Real Estate	
224	a. There is urgent need to bring in legislation to	(a) Accepted.
	regulate the Real Estate sector on the lines mentioned	
	in paragraph 5.4.7.1.(224)	
	55 (Days 5.5.2.0) Do Forming Maga Cities	
225	55. (Para 5.5.2.9) Re-Forming Mega Cities a. Public-Private Partnership projects for	(a) Accepted.
223	redevelopment of inner city areas need to be	(a) Accepted.
	encouraged through a transparent and well structured	
	regulatory regime of incentives and penalties.(225)	
	56. (Para 5.5.3.4) Developing 25-30 World Class	
	Mega Cities in India	
226	a. Government should prepare an action plan to	(a) to (c) Accepted.
	redevelop about 25-30 cities (having a population of more than a million) to achieve international level	
	amenities and services as modern megacities of the	
	future.(226)	
227	b. Reform linked initiatives like JNNURM are an	
	opportunity to complement physical development with	
	enforcement of civic laws and general law	
	enforcement in order to usher in genuine civic	
	regeneration in our cities.	
	In addition to infrastructure development in our cities,	
	such large capital investment programs for city	
	development should be invariably linked with a zero	
	tolerance strategy towards civic violations.(227)	

S. No.	Recommendations made by Administrative Reforms Commission	Government's Decision
228	c. As mentioned in the Commission's report on 'Public Order', a "zero tolerance strategy" can be institutionalised in the enforcement departments of local bodies by using modern technology to monitor the levels and trends in various types of civic offences. These can then be linked to a system of incentives and penalties to hold accountable the officials working in these departments. On the spot fines and other summary penalties should be used to inculcate civic discipline and deter and prevent minor civic violations that are at present largely ignored.(228)	
229	 57. (Para 5.5.4.7) Authorities for Metropolitan Corporations a. As recommended in the Commission's report on 'Public Order', a Metropolitan Police Authority should be set up in all cities with a population above 	(a) Not accepted.
	one million to oversee community policing, improve police-citizen interface, suggest ways to improve quality of policing, approve annual police plans and review the working of such plans.(229)	
230	b. As recommended in para 5.4.5.15 of this Report, a Unified Metropolitan Transport Authority should be set up in an all mega cities for coordinated planning and implementation of urban transport solutions with overriding priority to public transport.(230)	(b) to (d) Accepted.
231	c. For all Metropolitan Corporations, which may be defined as cities with a population exceeding 5 million, MPCs may be constituted with the Chief Minister as the Chairperson in order to give the required impetus to the process of planning for such urban agglomerations.(231)	
232	d. In all cities with a population exceeding five million, a Metropolitan Environment Authority needs to be set up with powers delegated by the State Government from the State Pollution Control Board and related authorities. It should be vested with adequate powers for urban environmental management within the city limits.(232)	
233	58. (Para 5.6.2.3) Beneficiary Identification a. An exhaustive survey to identify the urban poor should be carried out within one year. The parameters to be used for such identification should be simple and easily comprehensible, allowing objective measurement without the use of discretion. The basic parameters should be spelt out at the national level. The identification should be based on a door-to-door survey with the survey teams including at least one person from the Area Sabha concerned. The urban poor so identified may be issued multi-utility identity cards for availing benefits under all poverty alleviation	(a) Accepted.

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	programmes.(233)	
	59. (Para 5.6.3.2.5) Measures for Poverty	
	Alleviation - Employment	
234	a. After identifying the urban poor through surveys, a	(a) to (d) Accepted.
-	mission mode approach would need to be adopted for	
	alleviating urban poverty in a time-bound and	
	systematic manner. The urban local bodies may also	
	have their own poverty alleviation schemes with	
	adequate backward and forward linkages converging	
	with the other poverty alleviation schemes.(234)	
235	b. The thrust of the urban poverty alleviation schemes	
200	should be on upgradation of skills and training.	
	Training institutes may be set up	
	on the lines of RUDSETIs for imparting training to the	
	urban poor for self employment. These institutes could	
	also help in developing wage employment related	
	skills.(235)	
236	c. In case of setting up of micro-enterprises, the urban	
	poverty alleviation schemes should be flexible in	
	selecting projects and providing financial	
	assistance.(236)	
237	d. To maximise the benefits of micro-finance,	
	formation of Self-Help Groups (SHGs) needs to be	
	encouraged. Institutions and NGOs with good track	
	record should be encouraged to promote SHGs for	
	availing micro-finance.(237)	
	60. (Para 5.6.3.3.4) Measures for Poverty	
	Alleviation - Literacy	
238	a. The education plan should form an integral part of	(a) Accepted.
	the development plan for the city.(238)	
	61. (Para 5.6.3.4.2) Measures for Poverty	
	Alleviation - Health and Nutrition	
239	a. Urban Local Bodies should adopt the concept of	(a) Accepted.
	'Primary Health Care, for providing health and	
	medical facilities to the urban poor, particularly to	
	women and children with the help of auxiliary health	
	staff. These should specifically cater to the population	
	living in slum areas.(239)	
	62. (Para 5.6.3.6.3) Slums in Urban Areas and	
	Land Use Reservation for the Poor	
240	a. There has to be total redevelopment of slum areas.	(a) to (d) Accepted.
	While redeveloping, it should be ensured that adequate	
	provision has been made for schools, health centres,	
	sanitation etc. (240)	
241	b. For slum redevelopment the approach suggested in	
	para 5.6.3.5.11 may be considered while formulating	
	policy or specific schemes.(241)	
242	c. It is necessary to earmark and reserve a certain	
	percentage of land projects in each town and city for	
	the urban poor. If a construction cannot allocate	
	housing for the poor, the developer must, at his own	

S.	Recommendations made by Administrative	Government's Decision
	Reforms Commission	
	cost, provide suitable housing in any other appropriate	
	place acceptable to the authorities.(242)	
	d. A detailed programme for the provision of night	
	shelters needs to be drawn up in all cities, beginning	
	with large cities having Metropolitan and Municipal	
	Corporations, for implementation.(243)	
	63. (Para 5.7.2.12) The Town and Country	
	Planning Act(s)	
	a. The City Development Plan (CDP) and zoning	(a) to (e) Accepted.
	regulations once approved should remain in force for	(u) to (c) recepted.
	ten years. No authority should normally have any	
	power to change the CDP.(244)	
	b. Infrastructure plans should be made an integral part	
	of the City Development Plan (CDP) in order to	
	ensure that urban planning in cities become a truly	
	holistic exercise.(245)	
	c. The existing system of enforcement of building	
	regulations needs to be revised. It should be	
	professionalised by licensing architects and structural	
	engineers for assessment of structures and for	
	certification of safe buildings. The units of local	
	bodies dealing with enforcement of building bye-laws	
	and zoning regulations also need to be	
	strengthened.(246)	
	d. Prevention of Disaster Management must find a	
	prominent place in spatial planning. Specific	
	guidelines need to be framed by the Ministry of Urban	
	Development. These should be addressed by including	
	them in the zoning regulations and building bye-	
	laws.(247)	
	e. The standards prescribed by BIS for disaster	
	resistant buildings should be available in the public	
	domain, free of cost. They should also be posted on	
	websites of the concerned government agencies to	
	promote compliance.(248)	
	64. (Para 5.7.5.3) Development Areas	
	a. In respect of all townships and satellite towns	(a) Accepted.
	developed under the development authorities, it should	
	be ensured that as soon as the development process is	
	completed, jurisdiction over the township should be	
	transferred to the local bodies.(249)	
	65. (Para 5.7.6.5) Private Townships	
	a. Private townships and gated communities must be	(a) & (b) Accepted.
	placed under the jurisdiction of the concerned local	
	body and subject to its laws, rules and bye-laws.	
	However, they can have autonomy for provision of	
	infrastructure and services within their precincts and	
	/or for collection of taxes and charges (para 5.7.7.2)	
	(250)	
	b. The establishment of private, gated colonies must	
	be allowed only within the broad parameters of the	
	larger regional urban planning process where the	

S.	Recommendations made by Administrative	Government's Decision
No.	Reforms Commission	
	development plans must clearly indicate spaces for	
	private expansion make mandatory provision for low	
	cost housing and should be integrated with the	
	availability of infrastructure services.(251)	
	66. (Para 5.7.7.4) Special Economic Zones (SEZs)	
252	a. As in the case of private townships, concerned local	(a) & (b) Accepted.
	bodies should have full jurisdiction with regard to	
	enforcement of local civic laws in the SEZs.(252)	
253	b. SEZs may be given autonomy for provision of	
	infrastructure and amenities in the SEZ area. A	
	formula for sharing the resources raised in the SEZ	
	area needs to be developed.(253)	
	67. (Para 5.8.4) Urban Local Bodies and the State	
	Government	
254	a. Municipal governments should have full autonomy	(a) to (c) Accepted.
	over the functions/activities devolved to them.(254)	
255	b. If the State Government feels that there are	
	circumstances that make it necessary to suspend or	
	rescind any resolution passed by the Urban Local	
	Bodies or to dissolve or supersede them, it should not	
	do so unless the matter has been referred to the	
	concerned local body Ombudsman and the	
	Ombudsman recommends such action.(255)	
256	c. If, on any occasion, the State Government is in	
	possession of records or has adequate reasons to	
	initiate action against the Urban Local Bodies or its	
	elected representatives, it should place the records	
	before the local body Ombudsman concerned for	
	investigation.(256)	